YouGov Survey Results
Sample: 509 senior business leaders in the UK
Fieldwork: 22nd May - 7th June 2020

## YouGov

Now, thinking about what your business might look like in one years' time, what do you think are the most likely outcomes for your business, compared with the time option on each row that you think best describes the most
likely outcome for your business in each scenario

We will offer fewer products/ services|We will offer mor products/ services

We will employ fewer staff|We will employ more stafi

| Base | 509 | 197 | 81 | 231 | 52 | 51 | 52 | 52 | 22 | 18 | 14 |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\lll$ | $14 \%$ | $8 \%$ | $21 \%$ | $17 \%$ | $17 \%$ | $16 \%$ | $17 \%$ | $13 \%$ | $14 \%$ | $6 \%$ | $14 \%$ |
| । | $56 \%$ | $63 \%$ | $52 \%$ | $52 \%$ | $52 \%$ | $61 \%$ | $52 \%$ | $56 \%$ | $73 \%$ | $67 \%$ | $86 \%$ |
| $\gg$ | $30 \%$ | $29 \%$ | $27 \%$ | $32 \%$ | $31 \%$ | $24 \%$ | $31 \%$ | $31 \%$ | $14 \%$ | $28 \%$ | - |


| Base | 509 | 197 | 81 | 231 | 52 | 51 | 52 | 52 | 22 | 18 | 14 |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\lll$ | $42 \%$ | $28 \%$ | $49 \%$ | $51 \%$ | $50 \%$ | $45 \%$ | $44 \%$ | $46 \%$ | $45 \%$ | $28 \%$ | $36 \%$ |
| । | $42 \%$ | $52 \%$ | $35 \%$ | $36 \%$ | $38 \%$ | $41 \%$ | $35 \%$ | $37 \%$ | $50 \%$ | $39 \%$ | $64 \%$ |
| $\gg$ | $16 \%$ | $20 \%$ | $16 \%$ | $13 \%$ | $12 \%$ | $14 \%$ | $21 \%$ | $17 \%$ | $5 \%$ | $33 \%$ | - |

Less online sales and marketing|More online sales and
marketing

| Base | 509 | 197 | 81 | 231 | 52 | 51 | 52 | 52 | 22 | 18 | 14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 8\% | 7\% | 7\% | 9\% | 6\% | 8\% | 8\% | 2\% | 9\% | - | 14\% |
|  | 51\% | 60\% | 48\% | 45\% | 46\% | 67\% | 35\% | 52\% | 50\% | 72\% | 50\% |
| >> | 41\% | 32\% | 44\% | 46\% | 48\% | 25\% | 58\% | 46\% | 41\% | 28\% | 36\% |

Less need or physical space (e.g. premises, office space
services)|More need for physical space (e.g. premises,
office space/ services)

| Base | 509 | 197 | 81 | 231 | 52 | 51 | 52 | 52 | 22 | 18 | 14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\lll$ | $41 \%$ | $28 \%$ | $40 \%$ | $52 \%$ | $15 \%$ | $39 \%$ | $33 \%$ | $67 \%$ | $14 \%$ | $67 \%$ | $71 \%$ |
| । | $47 \%$ | $60 \%$ | $48 \%$ | $36 \%$ | $73 \%$ | $51 \%$ | $50 \%$ | $27 \%$ | $64 \%$ | $28 \%$ | $21 \%$ |
| >> | $12 \%$ | $12 \%$ | $12 \%$ | $12 \%$ | $12 \%$ | $10 \%$ | $17 \%$ | $6 \%$ | $23 \%$ | $6 \%$ | $7 \%$ |

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Now, thinking about what your business might look like in one years' time, what do you think are the most likely outcomes for your business, compared with the time option on each row that you think best describes the most
likely outcome for your business in each scenario

We will offer fewer products/ services|We will offer mor products/ services

We will employ fewer staff|We will employ more staff

| Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 14\% | 17\% | 16\% | 5\% | 27\% | 15\% | 20\% | 17\% | 15\% | - | - | - |
|  | 56\% | 40\% | 45\% | 38\% | 55\% | 45\% | 53\% | 47\% | 70\% | - | - | - |
| >>> | 30\% | 42\% | 39\% | 57\% | 18\% | 40\% | 27\% | 36\% | 15\% | - | - | - |


| Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| << | 42\% | 35\% | 48\% | 14\% | 45\% | 50\% | 33\% | 40\% | 65\% | - | - | - |
|  | 42\% | 37\% | 43\% | 57\% | 55\% | 45\% | 60\% | 36\% | 25\% | - | - | - |
| >>> | 16\% | 29\% | 9\% | 29\% | - | 5\% | 7\% | 24\% | 10\% | - | - | - |

Less
marketing

| Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 8\% | 6\% | 14\% | 14\% | 9\% | 25\% | 7\% | 12\% | 10\% | - | - | - |
|  | 51\% | 46\% | 48\% | 38\% | 73\% | 50\% | 67\% | 41\% | 60\% | - | - | - |
| >>> | 41\% | 48\% | 39\% | 48\% | 18\% | 25\% | 27\% | 47\% | 30\% | - | - | - |

Less
services)|More need for physical space (e.g. premises,
office space/ services)

| Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 41\% | 46\% | 64\% | 33\% | 27\% | 50\% | 20\% | 31\% | 45\% | - | - | - |
|  | 47\% | 38\% | 30\% | 48\% | 55\% | 40\% | 67\% | 44\% | 40\% | - | - | - |
| >> | 12\% | 15\% | 7\% | 19\% | 18\% | 10\% | 13\% | 26\% | 15\% | - | - |  |

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REP9_5. We will have a shorter supply chain|We will have a longer supply chain

REP9_6. We will have lower supply costs|We will hav higher supply costs

We will be sourcing less from local/British suppliers|We

| Base | 509 | 197 | 81 | 231 | 52 | 51 | 52 | 52 | 22 | 18 | 14 |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\lll$ | $14 \%$ | $9 \%$ | $16 \%$ | $19 \%$ | $12 \%$ | $16 \%$ | $8 \%$ | $13 \%$ | $5 \%$ | $17 \%$ | $14 \%$ |
| । | $65 \%$ | $73 \%$ | $51 \%$ | $64 \%$ | $44 \%$ | $63 \%$ | $67 \%$ | $73 \%$ | $77 \%$ | $78 \%$ | $71 \%$ |
| $\gg$ | $20 \%$ | $18 \%$ | $33 \%$ | $18 \%$ | $44 \%$ | $22 \%$ | $25 \%$ | $13 \%$ | $18 \%$ | $6 \%$ | $14 \%$ | will be sourcing more from local/British suppliers


| Base | 509 | 197 | 81 | 231 | 52 | 51 | 52 | 52 | 22 | 18 | 14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 14\% | 10\% | 14\% | 17\% | 17\% | 12\% | 13\% | 12\% | 9\% | - | 21\% |
|  | 80\% | 83\% | 80\% | 78\% | 75\% | 78\% | 77\% | 87\% | 91\% | 100\% | 79\% |
| >>> | 6\% | 7\% | 6\% | 5\% | 8\% | 10\% | 10\% | 2\% | - | - | - |

We will take out less insurance cover|We will take ou

| Base | 509 | 197 | 81 | 231 | 52 | 5 |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\lll$ | $7 \%$ | $5 \%$ | $6 \%$ | $8 \%$ | $12 \%$ | 6 |
| । | $73 \%$ | $77 \%$ | $72 \%$ | $69 \%$ | $63 \%$ | $71 \%$ |
| >> | $21 \%$ | $18 \%$ | $22 \%$ | $23 \%$ | $25 \%$ | $24 \%$ |


| Base | 509 | 197 | 81 | 231 | 52 | 51 | 52 | 52 | 22 | 18 | 14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 6\% | 8\% | 5\% | 5\% | 2\% | 8\% | 6\% | 4\% | 5\% | 11\% | 14\% |
|  | 82\% | 82\% | 84\% | 82\% | 88\% | 80\% | 85\% | 83\% | 86\% | 89\% | 64\% |
| >>> | 12\% | 10\% | 11\% | 13\% | 10\% | 12\% | 10\% | 13\% | 9\% | - | 21\% |

## We wir have lower grow, expectations|We wiil have

 higher growth expectationsLess use of online systems and software (e.g. finance,

| Base | 509 | 197 | 81 | 231 | 52 | 51 | 52 | 52 | 22 | 18 | 14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 47\% | 42\% | 58\% | 48\% | 58\% | 55\% | 50\% | 46\% | 41\% | 33\% | 64\% |
|  | 39\% | 46\% | 28\% | 36\% | 25\% | 33\% | 31\% | 40\% | 55\% | 56\% | 36\% |
| >>> | 15\% | \%\% | 4\% | 16\% | 17\% | 12\% | 19\% | 13\% | 5\% | 11\% |  |

Less use of onine systems and sorware (e.g. innance, HR)

Fewer employees working from home|An increase employees working from home

| Base | 509 | 197 | 81 | 231 | 52 | 51 | 52 | 52 | 22 | 18 | 14 |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\lll$ | $4 \%$ | $5 \%$ | $2 \%$ | $3 \%$ | $4 \%$ | $4 \%$ | $6 \%$ | - | $5 \%$ | - | $7 \%$ |
| । | $48 \%$ | $64 \%$ | $47 \%$ | $35 \%$ | $63 \%$ | $49 \%$ | $46 \%$ | $37 \%$ | $59 \%$ | $39 \%$ | $36 \%$ |
| $\gg$ | $48 \%$ | $31 \%$ | $51 \%$ | $61 \%$ | $33 \%$ | $47 \%$ | $48 \%$ | $63 \%$ | $36 \%$ | $61 \%$ | $57 \%$ |


| Base | 509 | 197 | 81 | 231 | 52 | 51 | 52 | 52 | 22 | 18 | 14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 7\% | 9\% | 9\% | 6\% | 10\% | 8\% | 10\% | 4\% | 9\% | 11\% | - |
| 1 | 33\% | 51\% | 27\% | 19\% | 37\% | 31\% | 48\% | 23\% | 64\% | 17\% | 43\% |
| >>> | 60\% | 40\% | 64\% | 75\% | 54\% | 61\% | 42\% | 73\% | 27\% | 72\% | 57\% |

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REP9_5. We will have a shorter supply chain|We will have a longer supply chain

Repg _. We will have lower supply costs|We will have higher supply costs

We will be sourcing less from local/British suppliers|We

| Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 14\% | 13\% | 25\% | 10\% | 9\% | 15\% | 33\% | 22\% | 20\% | - | - | - |
| \| | 65\% | 71\% | 61\% | 62\% | 82\% | 70\% | 53\% | 53\% | 50\% | - | - | - |
| >> | 20\% | 15\% | 14\% | 29\% | 9\% | 15\% | 13\% | 26\% | 30\% | - | - | - | We will be sourcing less from local/British supplie

will be sourcing more from local/British suppliers

| Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 14\% | 12\% | 25\% | 10\% | 9\% | 20\% | 20\% | 18\% | 30\% | - | - | - |
|  | 80\% | 81\% | 75\% | 81\% | 91\% | 75\% | 73\% | 74\% | 65\% | - | - | - |
| >>> | 6\% | 8\% | - | 10\% | - | 5\% | 7\% | 8\% | 5\% | - | - | - |

We will take out less insurance cover|We will take ou

| Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 7\% | 8\% | 11\% | 14\% | 9\% | 5\% | 13\% | 9\% | 15\% | - | - | - |
|  | 73\% | 65\% | 77\% | 62\% | 91\% | 75\% | 53\% | 62\% | 70\% | - | - | - |
| >> | 21\% | 27\% | 11\% | 24\% | - | 20\% | 33\% | 29\% | 15\% | - | - | - |

more insurance cover

We wil have lower growth expectations|We will have higher growth expectations

Less use of online systems and software (e.g. finance,

| Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <<< | 6\% | 12\% | 2\% | 5\% | 9\% | 5\% | - | 14\% | 5\% | - | - | - |
|  | 82\% | 77\% | 91\% | 67\% | 91\% | 75\% | 100\% | 69\% | 80\% | - | - | - |
| >>> | 12\% | 12\% | 7\% | 29\% | - | 20\% | - | 17\% | 15\% | - | - |  |


|  | Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | <<< | 47\% | 40\% | 52\% | 29\% | 64\% | 40\% | 47\% | 46\% | 60\% | - | - | - |
|  | 1 | 39\% | 40\% | 32\% | 43\% | 27\% | 40\% | 33\% | 35\% | 30\% | - | - | - |
|  | >> | 15\% | 19\% | 16\% | 29\% | 9\% | 20\% | 20\% | 19\% | 10\% | - | - | - |

HR)|More use of online systems and software (e.g. finance,

| HR) |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| <<< | 4\% | 4\% | 5\% | 5\% | - | 5\% | 7\% | 8\% | - | - | - | - |
| 1 | 48\% | 42\% | 41\% | 38\% | 64\% | 50\% | 73\% | 47\% | 60\% | - | - | - |
| >> | 48\% | 54\% | 55\% | 57\% | 36\% | 45\% | 20\% | 45\% | 40\% | - | - | - |
| Fewer employees working from home\|An increase in employees working from home |  |  |  |  |  |  |  |  |  |  |  |  |
| Base | 509 | 52 | 44 | 21 | 11 | 20 | 15 | 78 | 20 | - | - | - |
| <<< | 7\% | 6\% | - | 14\% | 9\% | 20\% | - | 5\% | 10\% | - | - | - |
|  | 33\% | 23\% | 7\% | 24\% | 55\% | 35\% | 47\% | 38\% | 35\% | - | - | - |
| >> | 60\% | 71\% | 93\% | 62\% | 36\% | 45\% | 53\% | 56\% | 55\% | - | - | - |

