



WHO? WHERE? WHY? WHEN?

OUR PRECISE HOUSEHOLD SEGMENTATION.



Update based on MAT Sep 2021 – 9. February 2022



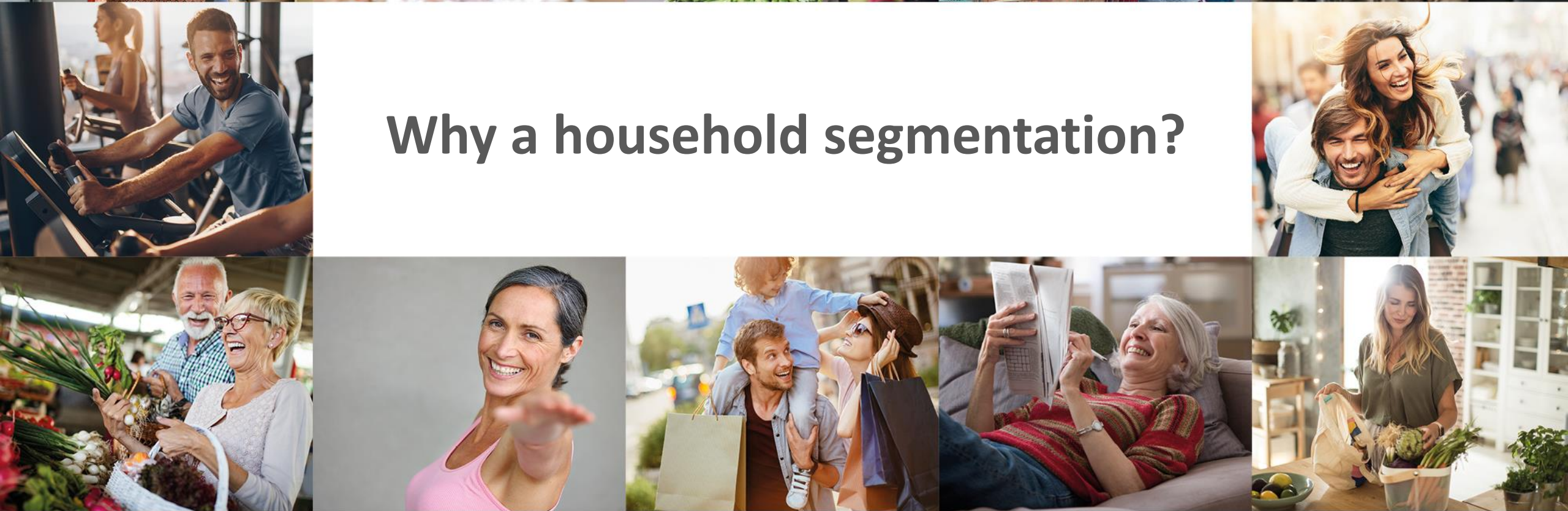
GREYshopper

What you can expect today

- 1 Why a household segmentation?
- 2 What did we do?
- 3 Our precise HH segments: Who are they? How do we use them?
- 4 Changes of the HH segment since 2019 (COVID impact & longterm Trends)
- 5 How to Access Data and Analysis



Why a household segmentation?



WHY HOUSEHOLD SEGMENTATION?

- BETTER **UNDERSTANDING** AND **HOLISTIC PICTURE** OF MARKET AND OUR **CONSUMER BASE**
- BEYOND PURE DEMOGRAPHICS – **BEHAVIOURAL TARGETING**
- HELP TO FIND AND PRIORITIZE **GROWTH OPPORTUNITIES** AND IMPROVE **KO RECRUITMENT STRATEGY**



WHY UPDATE NOW?

Both internal as well as external variables changed and technology enabled us to experiment with new analytical approaches

INTERNAL



We have advanced our own growth strategy to a much **broader & more differentiated NARTD focus.**

EXTERNAL



The world is changing:
We are seeing significant trend changes in the markets - be it sustainability, premiumization, renaissance of glass/GAMs/RR, struggle of Discounters, etc. ... Traditional target groups getting more and more blurred.
We wanted to understand how all these factors materialize in the decision making & segmentation of shoppers.

TECHNOLOGY



Big data approaches enabled us to throw a plethora of different variables (values, beliefs, socio-demographics, shopping behavior, ...) at "the computer" to tell us which segmentation explains NARTD consumption best

SO WE ADVANCING OUR HH SEGMENTATION FROM A SOCIO-DEMOGRAPHIC TO AN ATTITUDINAL & BEHAVIORAL SEGMENTATION

SOCIO-DEMOGRAPHIC SEGMENTATION

LIFESTAGE

	Young Singles	Young Couples	Families	Older Couples	Older Singles
Age HH Size	< 49 Y 1 Person	< 49 Y 2 Persons	with kids < 18 Y in HH	50 Y + 2 Persons	50 Y 1 Person
Lower Income	< 1.500 €	< 2.000 €	< 2.500 €	< 2.000 €	< 1.500 €
Higher Income	≥ 1.500 €	≥ 2.000 €	≥ 2.500 €	≥ 2.000 €	≥ 1.500 €

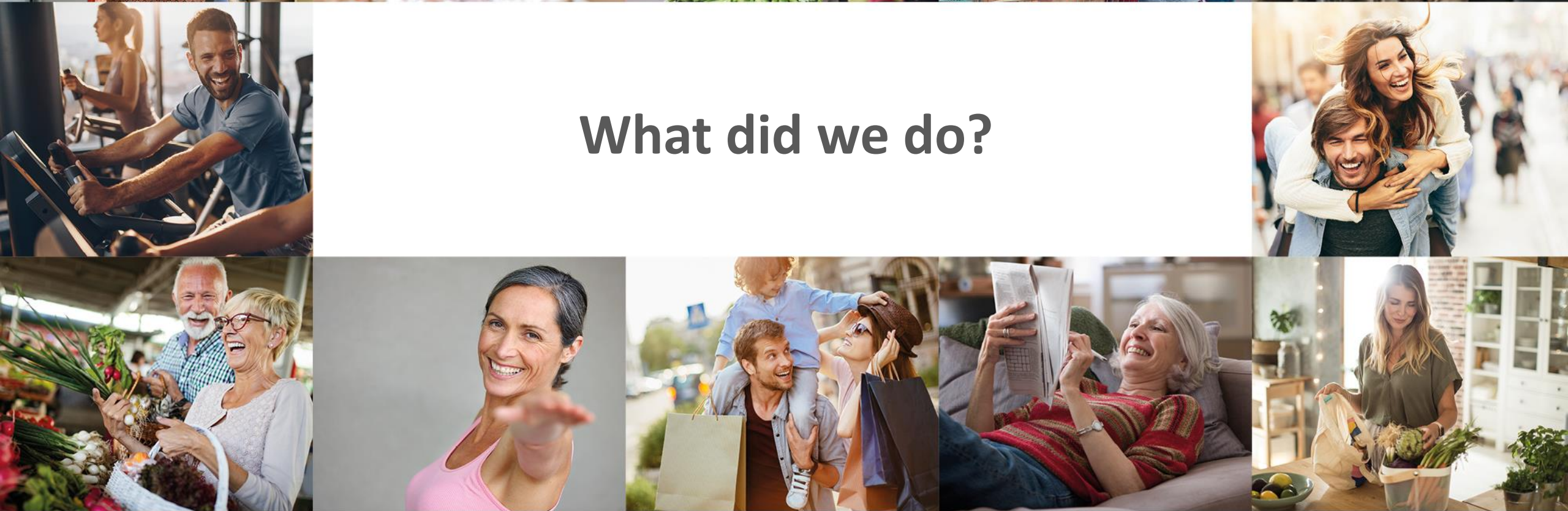
ATTITUDINAL & BEHAVIORAL SEGMENTATION



INCOME



What did we do?

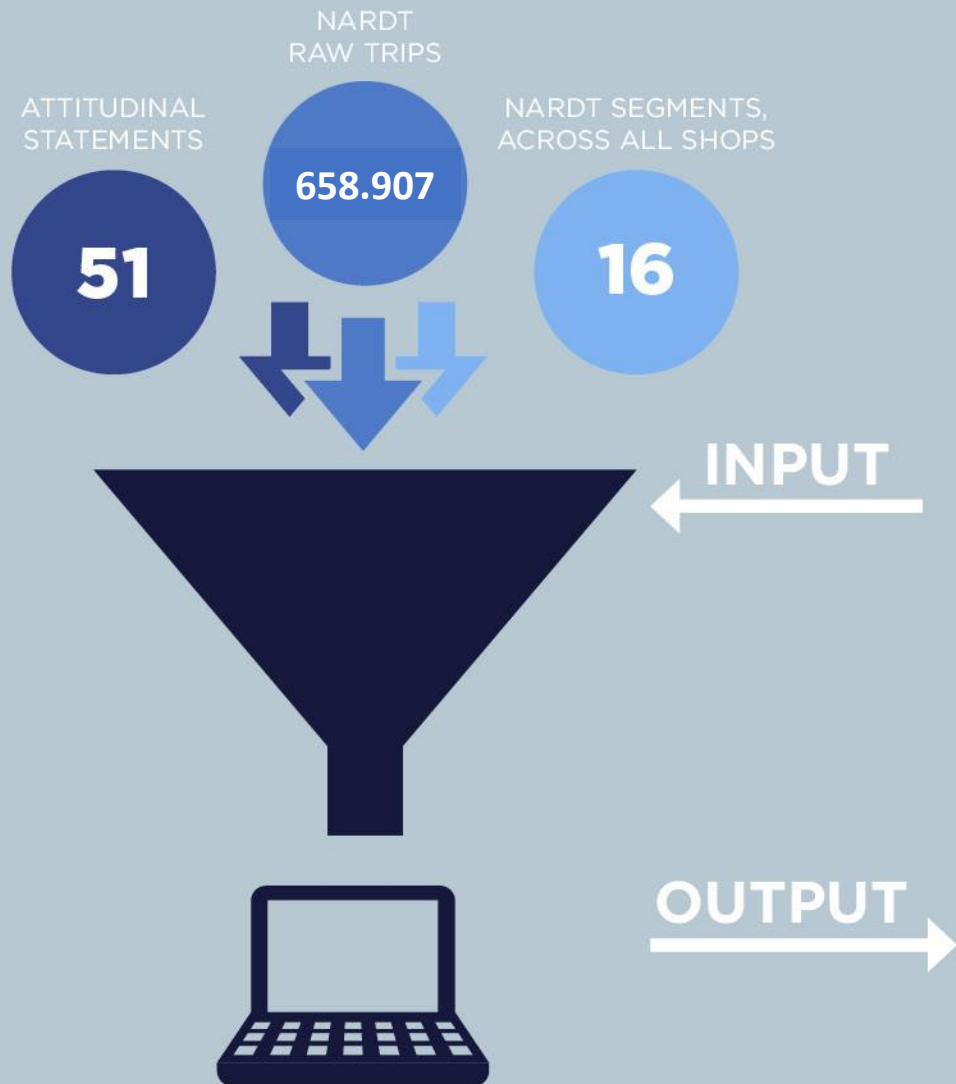


Coca-Cola

GfK

GREYshopper

HOW WE DID THIS



GENERAL SHOPPING BEHAVIOR

- Shopping Trips
- Small/Large Baskets
- NARTD Basket Incidence
- NARTD Frequency
- NARTD Vol/Trip
- Promo Affinity

NARTD PURCHASE BEHAVIOR

- Categories
- Price Ranges: Premium, Brands, PLBs
- Organic
- Better World
- Innovations
- Reg / light
- IC / FC
- Purchase Channel
- Packages

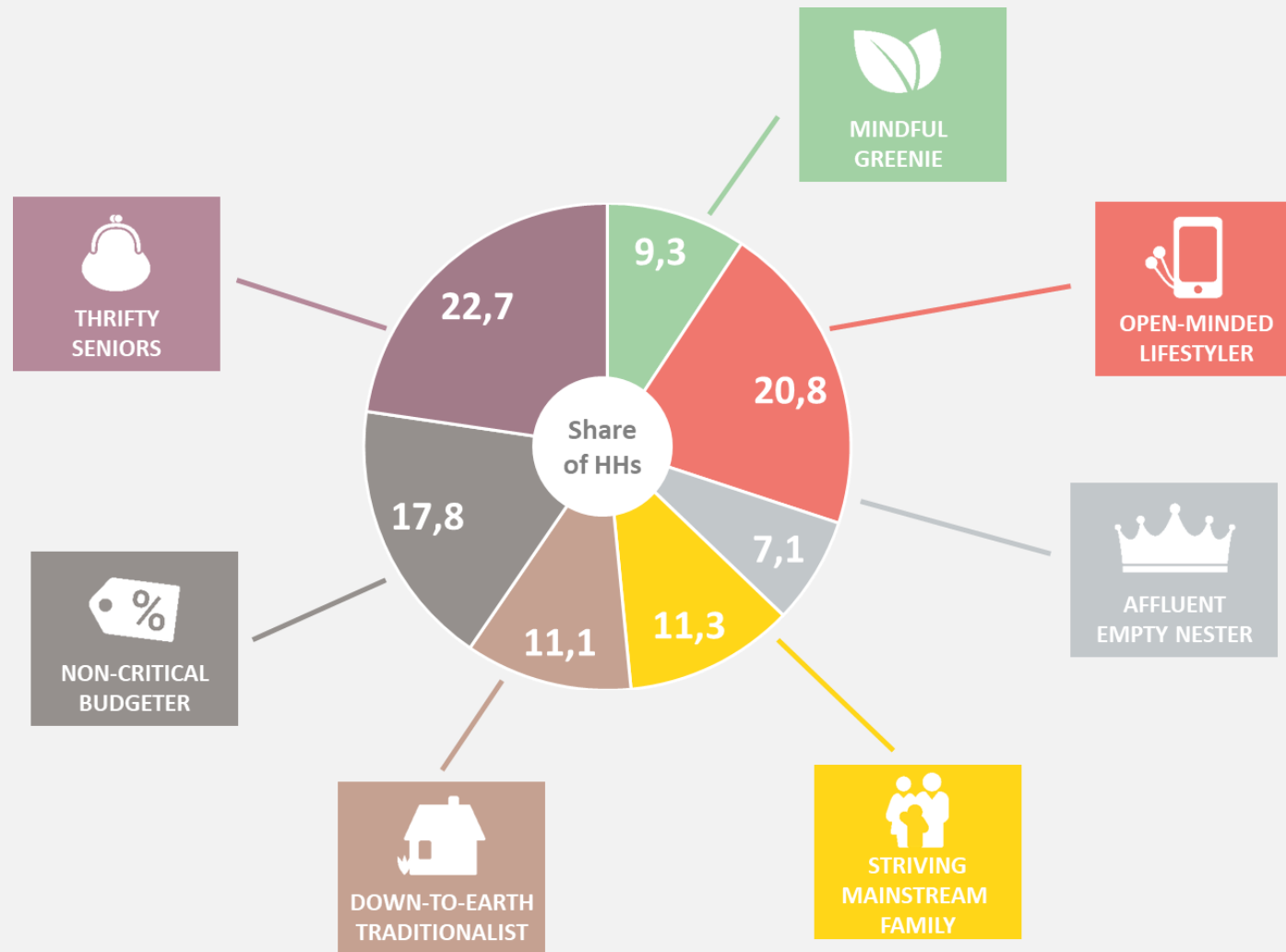
ATTITUDES

- Innovation
- Hedonism
- Eco (Organic, Fair Trade, Environment)
- Regionality
- Health, Weight
- Ingredients
- Convenience(AfH, Shopping, Cooking)
- Spontaneity
- Service
- Brand Orientation
- Price Orientation

DISTINCT HH CLUSTER WITH UNIQUE SHOPPING BEHAVIOR & MINDSET
(max. homogeneity within & max. differentiation between the clusters)

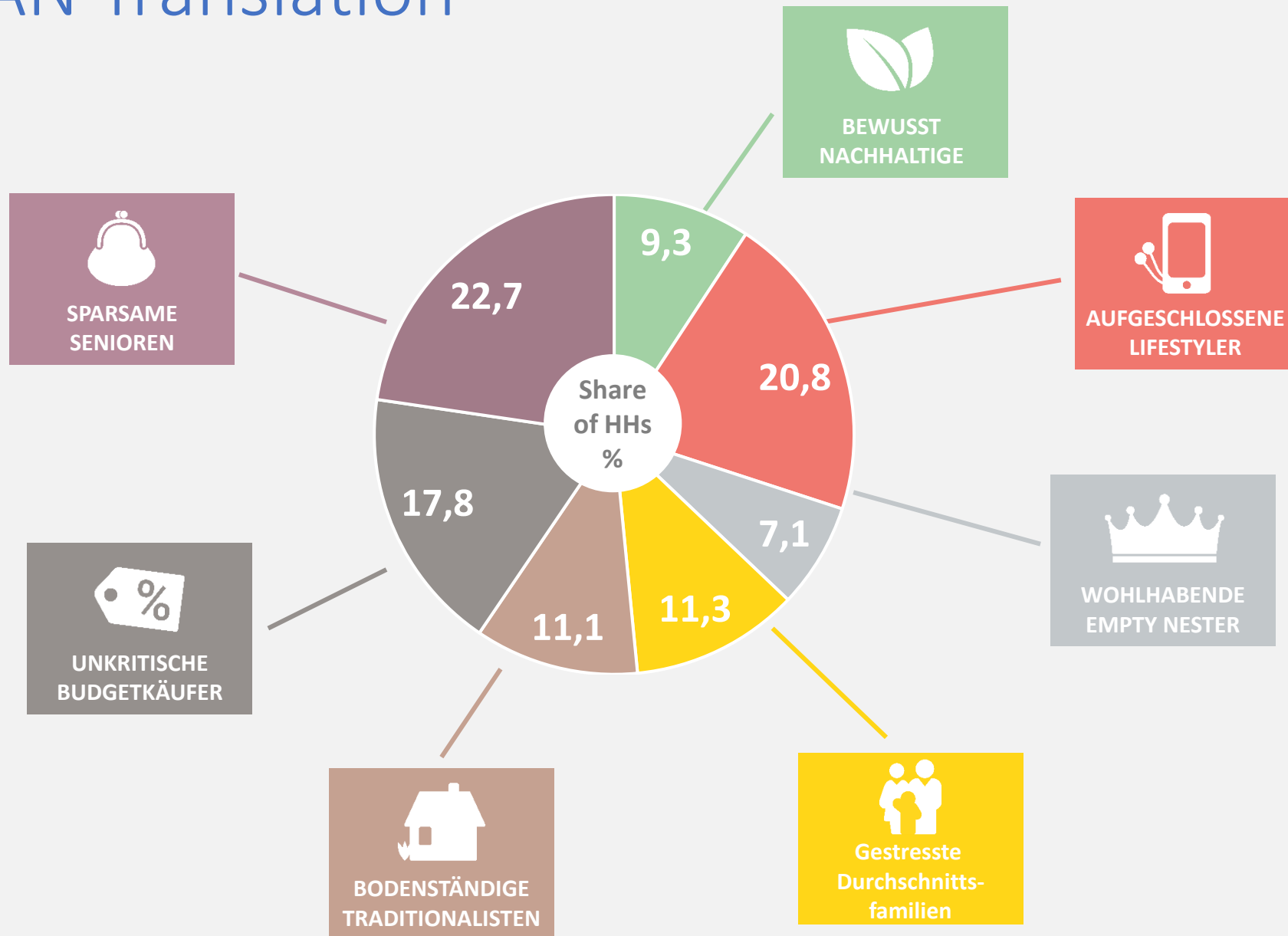


We have identified 7 distinct household segments

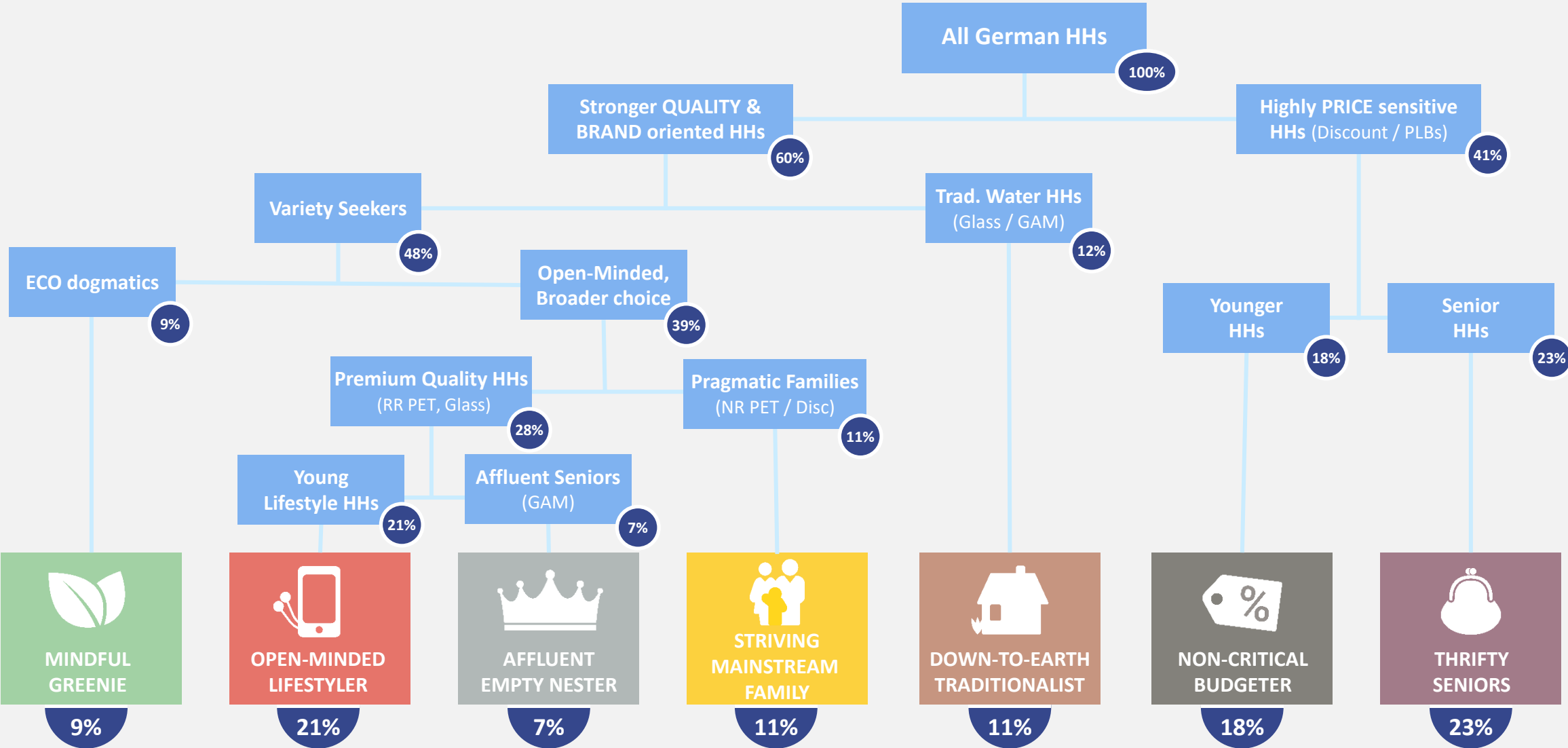


... and made them really tangible for our colleagues

GERMAN Translation



Most differentiating features



A little Quiz – what Segment has the highest index for that KO product?

Solution at the end of the presentation – stay tuned and give us your Best Guess in the chat! 😊



???



???



MINDFUL
GREENIE



OPEN-MINDED
LIFESTYLER



AFFLUENT
EMPTY NESTER



STRIVING
MAINSTREAM
FAMILY



DOWN-TO-EARTH
TRADITIONALIST



NON-CRITICAL
BUDGETER



THRIFTY
SENIORS



Our precise HH segments: Who are they? How do we use them?



MINDFUL GREENIE



Households



9,3%

QUALITY-ORIENTED



SUSTAINABILITY

FAIR TRADE



JUICES & SPRITZERS



ORGANIC



SPORTIVE



HEALTH-CONSCIOUS



INTERNET / RADIO



WHOLEFOOD SHOP



SHOPPING BEHAVIOR

FMCG Shopping Trips per Week

4,0

(Index 92)

NARTD Spend per HH & Year

106 EUR

(Index 41)

NARTD Basket Incidence

13,4%

(Index 58)

% Small Baskets

34,2%

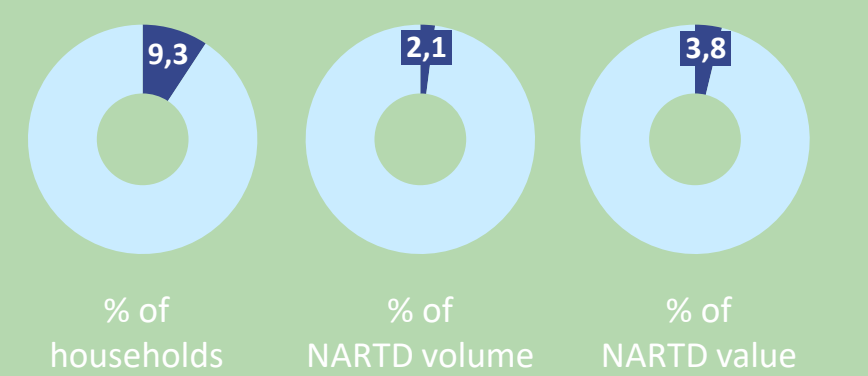
(Index 78)

% NARTD Value on Promo (in branded)

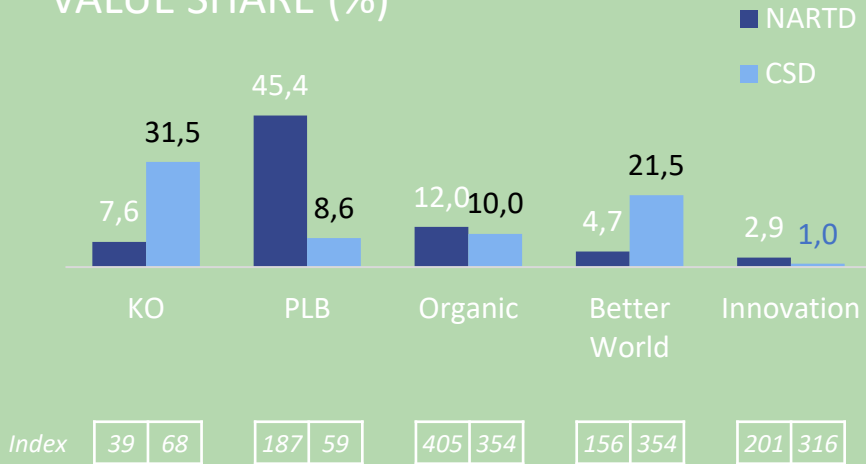
8,4%

(Index 46)

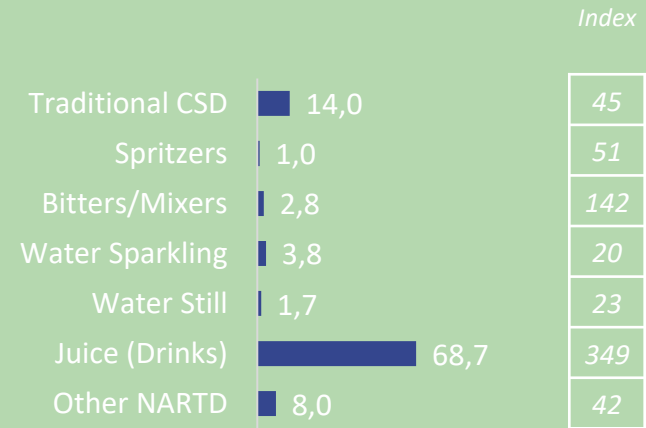
SEGMENT RELEVANCE



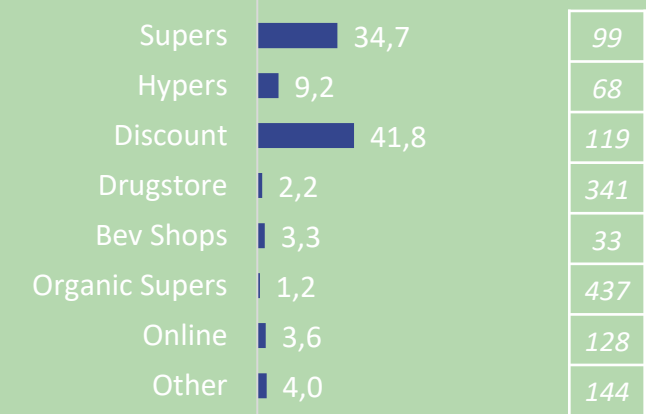
VALUE SHARE (%)



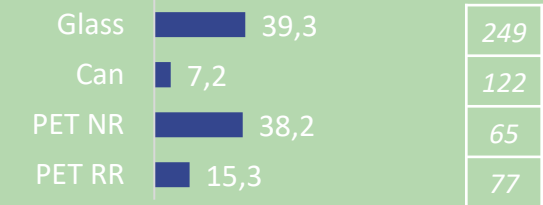
NARTD CATEGORIES
(% Value Share)



NARTD CHANNELS
(% Value Share)



CSD PACKS
(% Value Share)





SOCIO-DEMOGRAPHICS

Lifecycle

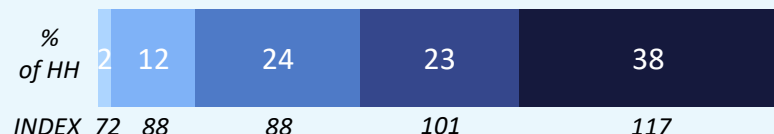
All ages, especially strong in seniors



- Young Singles
- Younger Families
- Older Families
- Empty Nesters
- Single Seniors

Financial Situation

Solid financials, but not esp. affluent



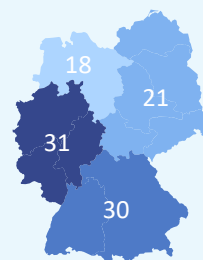
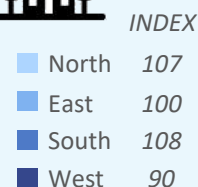
- <0,5k €/HH
- 0,5 < 1,0k €/HH
- 1,0 < 1,5k €/HH
- 1,5 < 2,0k €/HH
- 2,0+k €/HH

Living Environment

> Across whole Germany

> More urban / metropolises

> Owned apartment



MINDSET

LIFESTYLE

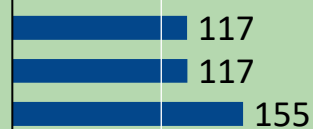
Innovation
Hedonism

INDEX
vs Total HHs



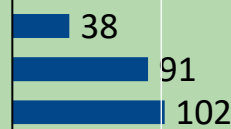
HEALTH

Health
Weight
Ingredients



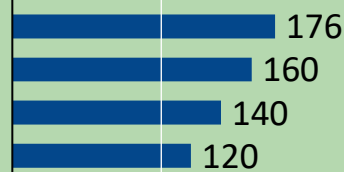
CONVENIENCE

Eating Out
Conv. Products
Conv. Shopping



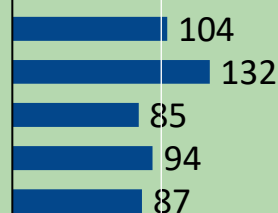
SUSTAINABILITY BETTER WORLD

Organic
Fair Trade
Environment
Regionality



SHOPPING ORIENTATION

Service
Quality
Brands
Impulse Purchase
Price



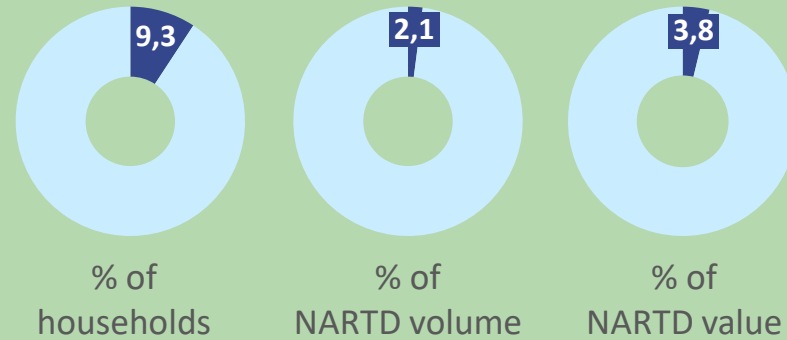
MINDFUL GREENIE



SOCIAL DEMOGRAPHICS

- Across all age groups, esp. strong among single seniors 70+, but also younger families
- Highly educated / social class
- Solid financials, but not especially rich
- Living across whole Germany
- More often in urban environments

SIZE OF SEGMENT



GENERAL SHOPPING ATTITUDE

- Conscious shopping, mostly planned
- Preferably in smaller / specialist shops
- Fresh food is important to them
- High ecological standards are key – willing to pay for that
- Often shopping by bike

MIND SET

- Organic & environmental at their heart
- All sustainability topics do strongly matter to them
- Quality & high ecological standards are key, brands & innovations do not matter
- Strongly care about health aspects
- Clean food is crucial for them, rejecting all kinds of additives & artificial ingredients
- Prefer fresh food, no convenience products

LEISURE TIME

- Taking care of themselves:
 - active sports, often close to nature like hiking, cycling, etc.
 - relaxation: yoga, wellness, sauna, etc.

MEDIA HABITS

- Rather low media involvement
- Critical vs. advertising
- Reading a lot

SHOPPING BEHAVIOR

- Generally low FMCG shopping frequency
- Rather large baskets, consciously planned
- Low NARTD basket incidence
- NARTD purchase strongly limited to juice drinks / Spritzer, rarely other categories
- Brands do not matter to them
- Buying premium products or organic PLBs
- Buy in organic-related shops (organic supers, drugstores, local market), but also Discount (broad assortment of organic PLBs)
- Clear preference for glass

OPEN-MINDED LIFESTYLER

Households



20,8%

LUST FOR LIFE



FITNESS



ECOLOGY



INTERNET



EXTROVERTED



QUALITY-ORIENTED



BROAD NARTD RANGE

LIFESTYLE NARTDS



BRAND-ORIENTED



SUPERMARKET

SUSTAINABILITY



INNOVATIVE



AFFLUENT EMPTY-NESTER



Households



7,1%

QUALITY-MINDED



SERVICE-ORIENTED



WELL-TRIED



WEALTHY

SPARKLING WATER &
CLASSIC SOFT-DRINKS



CRATE

GAM

SPORTY



BRAND-FIXED



CLASSIC MEDIA



STRIVING MAINSTREAM-FAMILY



Households



11,3%

FLAVORED MAINSTREAM NARTD



ADVERTISEMENT



INTERNET



TIME TOGETHER



CONVENIENCE



BRAND-PRICE-ORIENTED



PRAGMATICAL



HYPERMARKET



TIME PRESSURE



INNOVATION-INTERESTED



DOWN-TO-EARTH TRADITIONALIST



Households

11,1%

QUALITY-ORIENTED



SPARKLING WATER



OUTDOOR ACTIVITIES



SUSTAINABILITY



CLASSIC MEDIA

FRESHNESS



WELL-OFF

HEALTH



FAMILY



NON-CRITICAL BUDGETER %

Households



17,8%

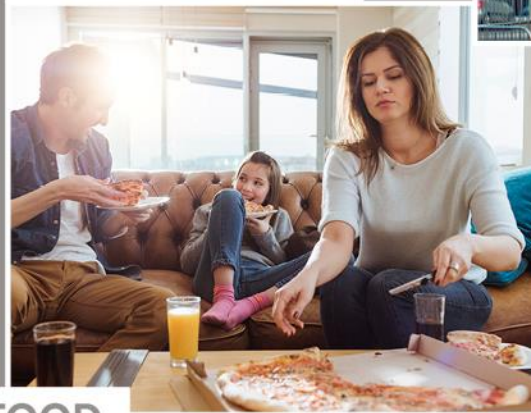
FLAVORED NARTD



INACTIVE



STAY AT HOME



FAST FOOD

TV / INTERNET HEAVY USE



DISCOUNTER

BARGAIN



CONVENIENCE-ORIENTED



THRIFTY SENIOR

Households



22,7%

BUDGET-MINDED



TRADITIONAL MEDIA



SMALL LIFE



REASONABLE



HEALTH-CONSCIOUS



DISCOUNTER



NOSTALGIC



WATER & SPRITZERS



Who are they? What is their mindset?

7 household segments at one glance

THRIFTY SENIOR



- Empty nesters & single seniors, average to low financial situation, more often located in East-Germany
- Living a reasonable, small life, very home-focused
- Health conscious: care about ingredients, daily cooking, no fancy NARTD; clearly favor sparkling water & Spritzers
- Budget minded, highest PLB & discount share

NON-CRITICAL BUDGETER



- Younger HHs & Families, scratching at their financial limit
- Inactive & very home focused, high TV & digital usage
- PRICE is key for them, not interested in brands, eco, ...
- Very convenience oriented, uncritical fast-fooder, Discount buyers
- Love all kinds of NARTD with taste, but low water consumption

DOWN-TO-EARTH TRADITIONALIST



- Older, financially well-off, living in own house rather rural (south skewed)
- Strongly quality oriented, interested in sustainability topics
- Enjoying nature & outdoor activities (hiking, gardening, cycling)
- Very health conscious, daily cooking, preferring fresh/regional food
- Buying in supers, GAMs & local markets (organic, food markets)
- Heavy buyers of sparkling water (regional springs, glass bottles), but also juice drinks / Spritzers (healthy)

MINDFUL GREENIE



- Across all demographics, well-educated & financially ok, rather urban
- ECO orientation is key: organic / regional / fair-trade ...
- Less interested in brands, but quality & organic is key: buying premium & PLBs
- Favor small / specialist stores, organic supers, drugstores but also discount
- Taking care of themselves: Sportive / healthy nutrition & drinks. Mainly juice/spritzer for NARTD

OPEN MINDED LIFESTYLER



- Younger, financially well off, clearly lifestyle oriented
- Lust for life, extroverted, demanding
- Innovation seekers, active lifestyle, going out (clubs/bars/...)
- Premium & brand oriented – buying in Supers / drugstores / online
- Broad NARTD portfolio, like specialties & lifestyle drinks (still water, bitters, colas, non-classical lemonades)

AFFLUENT EMPTY NESTER

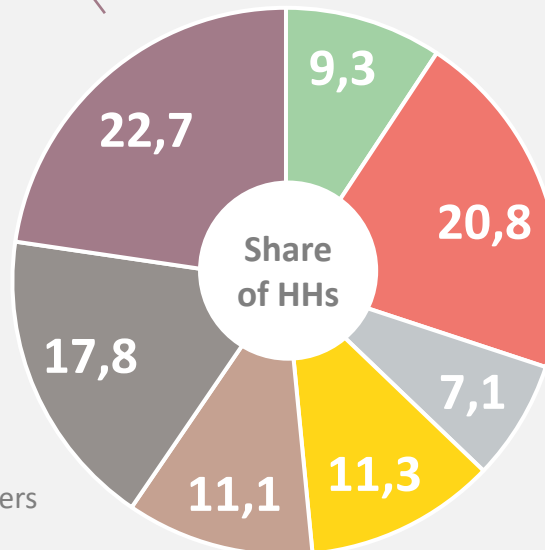


- Empty nester, wealthy, having a good life, high social Status
- Brand Fixed, Quality- & Service Oriented, NOT innovative
- Open to Organic / Regional offers, but not key
- Buying sparkling water & classical CSDs
- Traditional RR PET crate buyers, often GAM & SM – by car

STRIVING MAINSTREAM FAMILIES

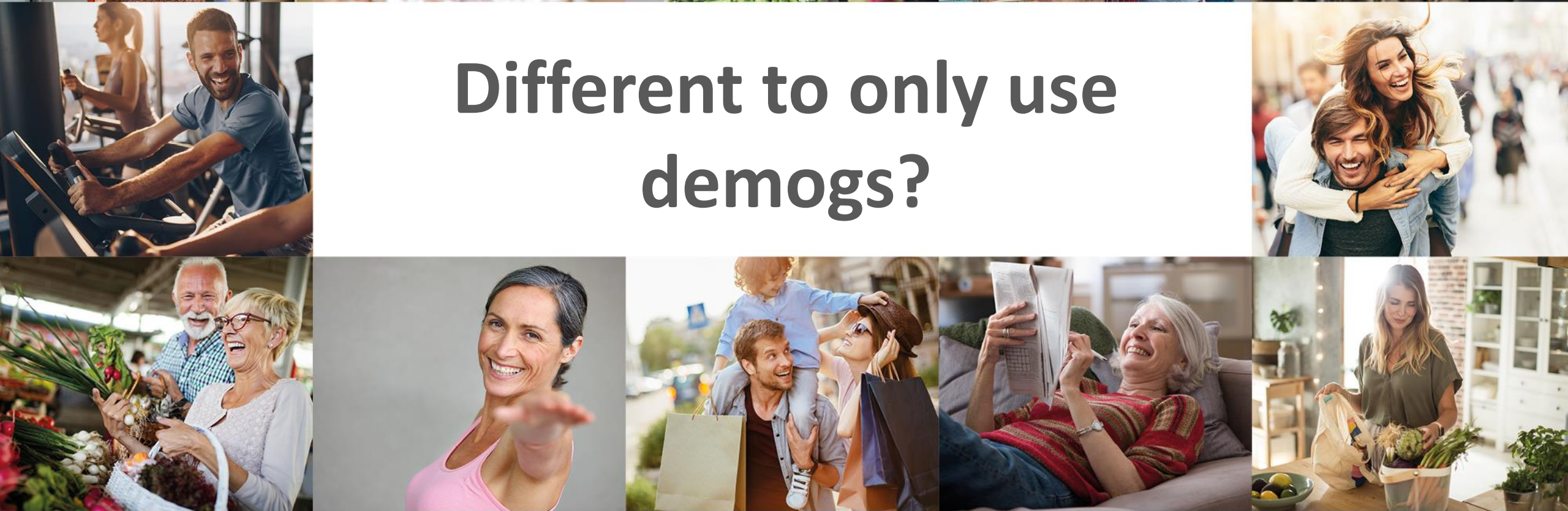


- Younger households & families, large households who need to carefully budget
- Busy life, need to manage professional & family life, permanent time pressure / stress
- Pragmatic approach to life: Need to manage their daily life, no time for the greater good
- Love convenience, making their life easier: Convenience products, shopping in Discount & Hypers – NR PET & Cans. Innovation & brand affine – but need to fit their budget
- Buying all mainstream NARTDs, prefer flavored drinks





**Different to only use
demogs?**

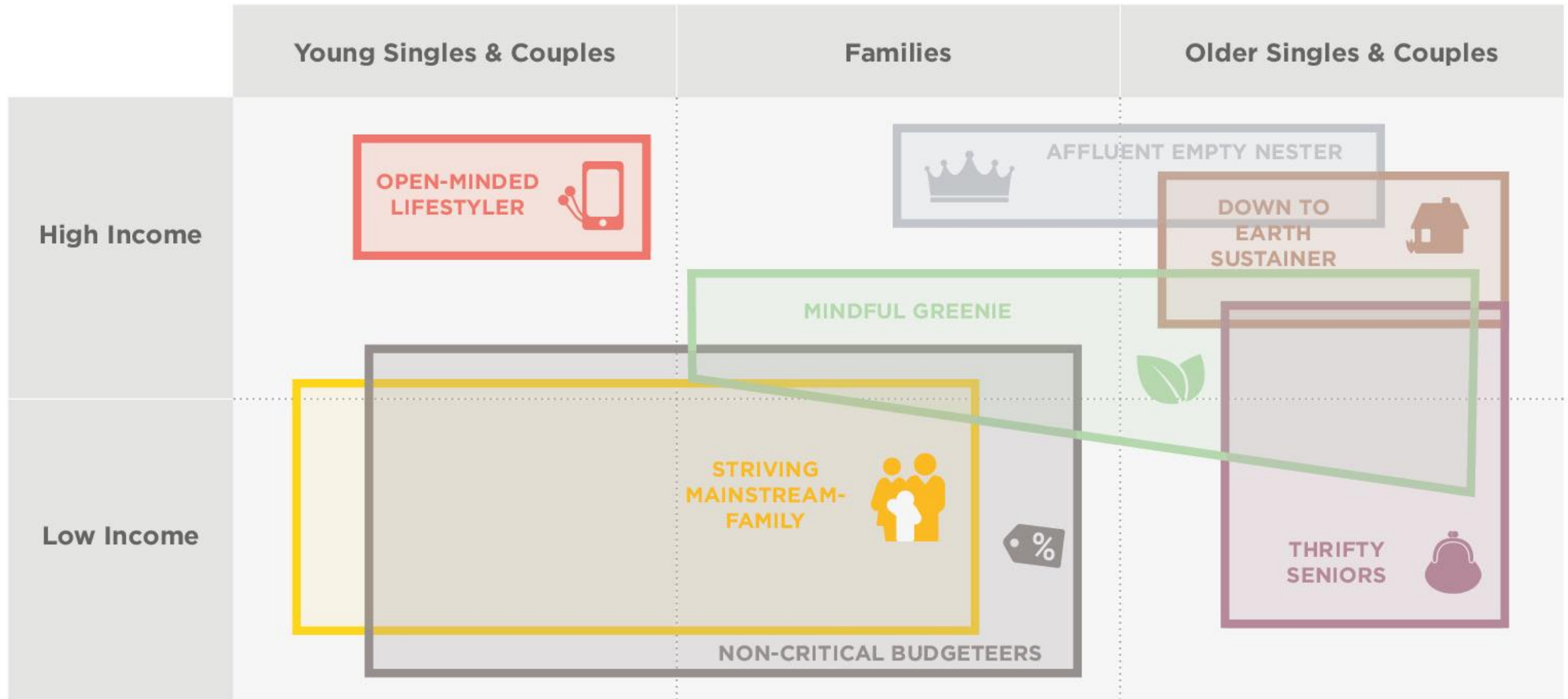


Coca-Cola

GfK

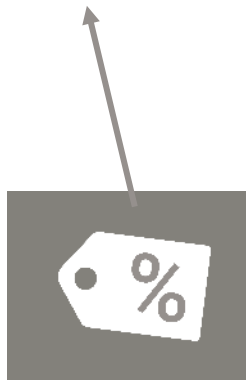
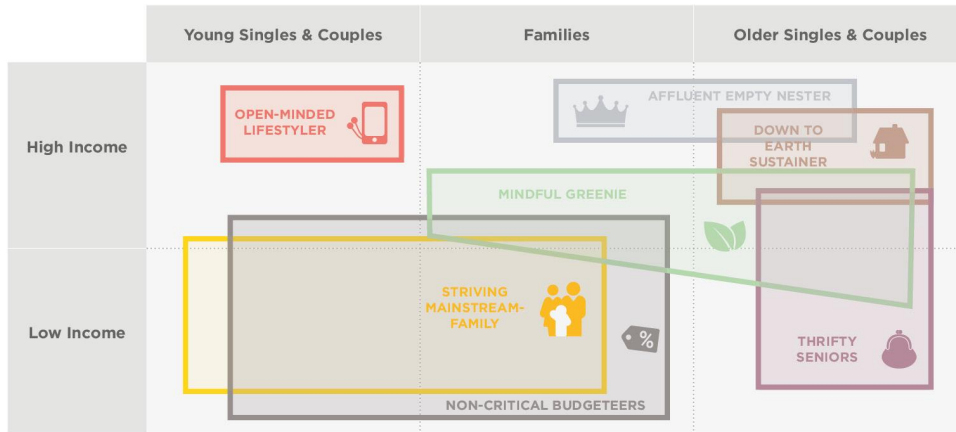
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Attitudes & purchase behavior enriched segmentation helped a lot to sharpen our understanding of different HH segments





Similar demographics, but clearly different



Innovation Seekers
Brand Lovers
Love eating out (convenience)
Advertising interested

Price & Convenience interested only
No fuzz about sustainability, health, ...
Rather inactive & advertising ignorant

Frequent NARTD Buyers with high spend

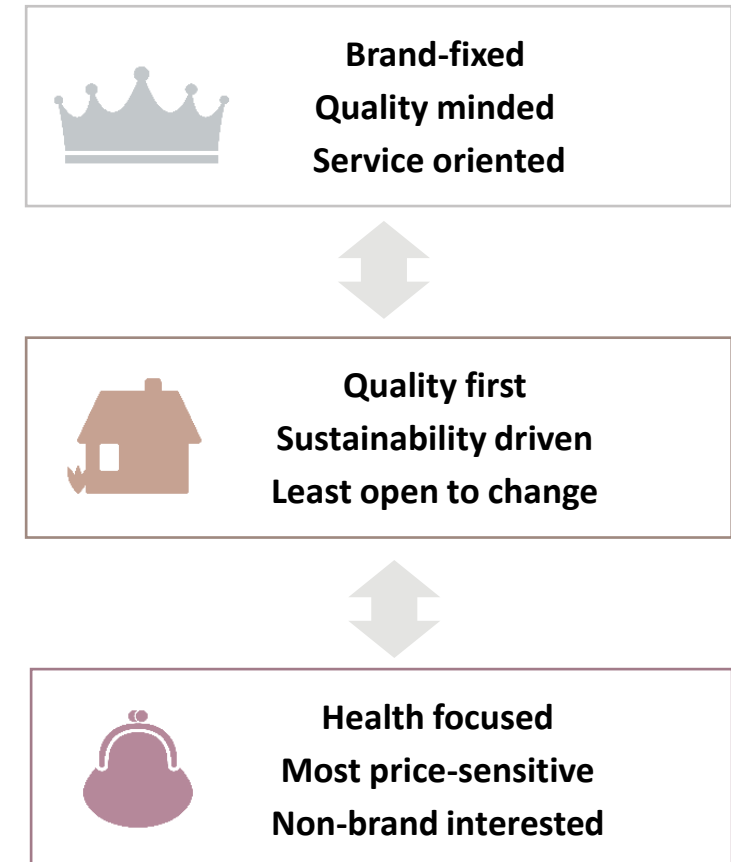
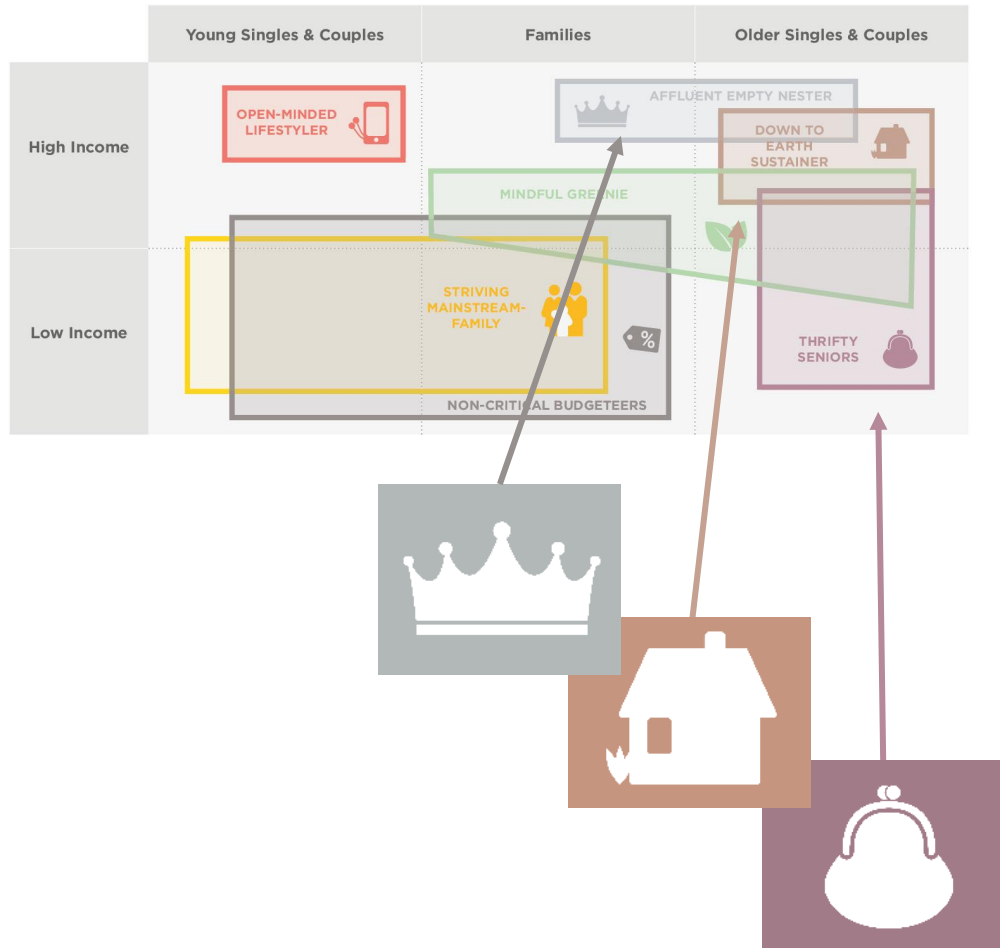
Convenient & price sensitive PLB Discount Buyers (stock-up, low freq)

High KO share
(19% NARTD, 15% Tea, 27% Energy)

Sign. lower KO Share
(16% NARTD, 6% Tea, 16% Energy)

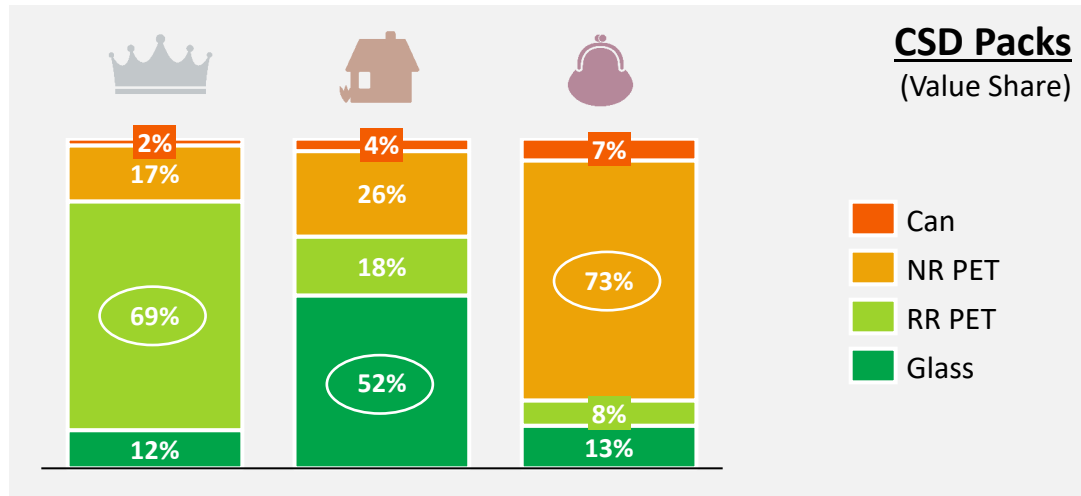
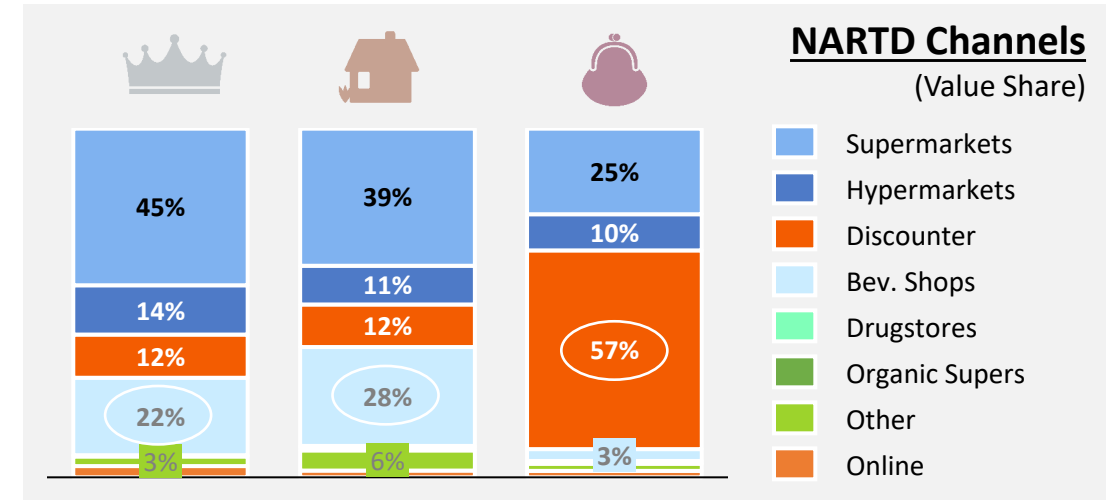
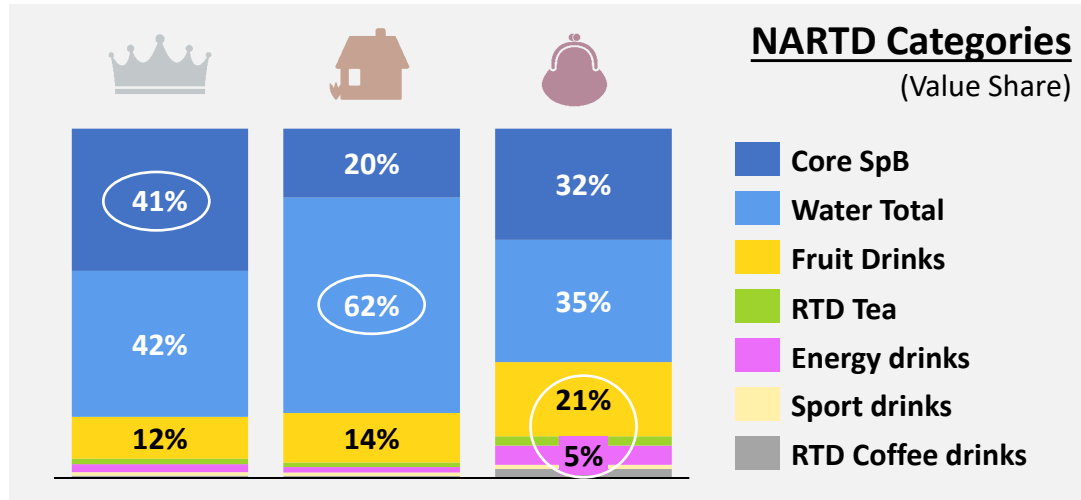


The 3 older HH segments – with different mindset . . .





... and completely different NARTD preferences & purchase behavior



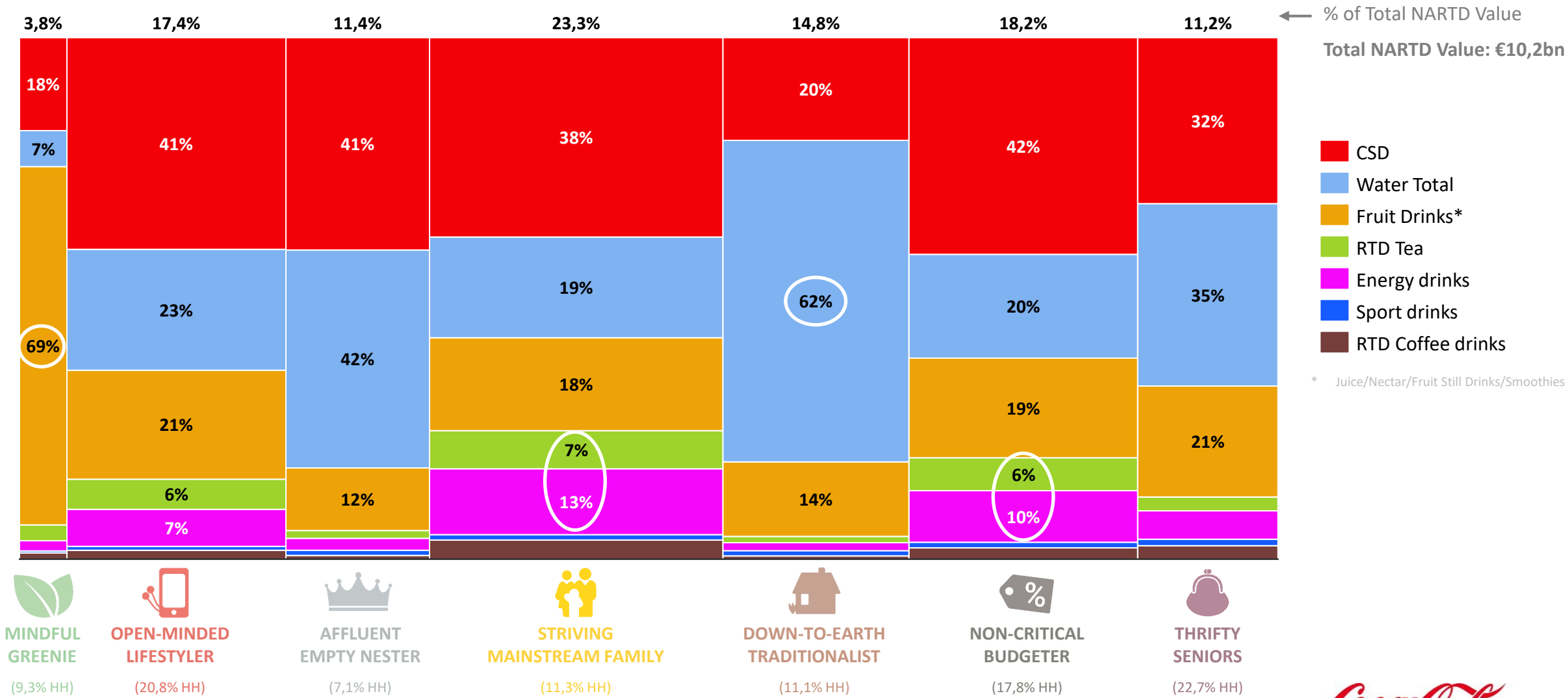


NARTD Segment Preferences

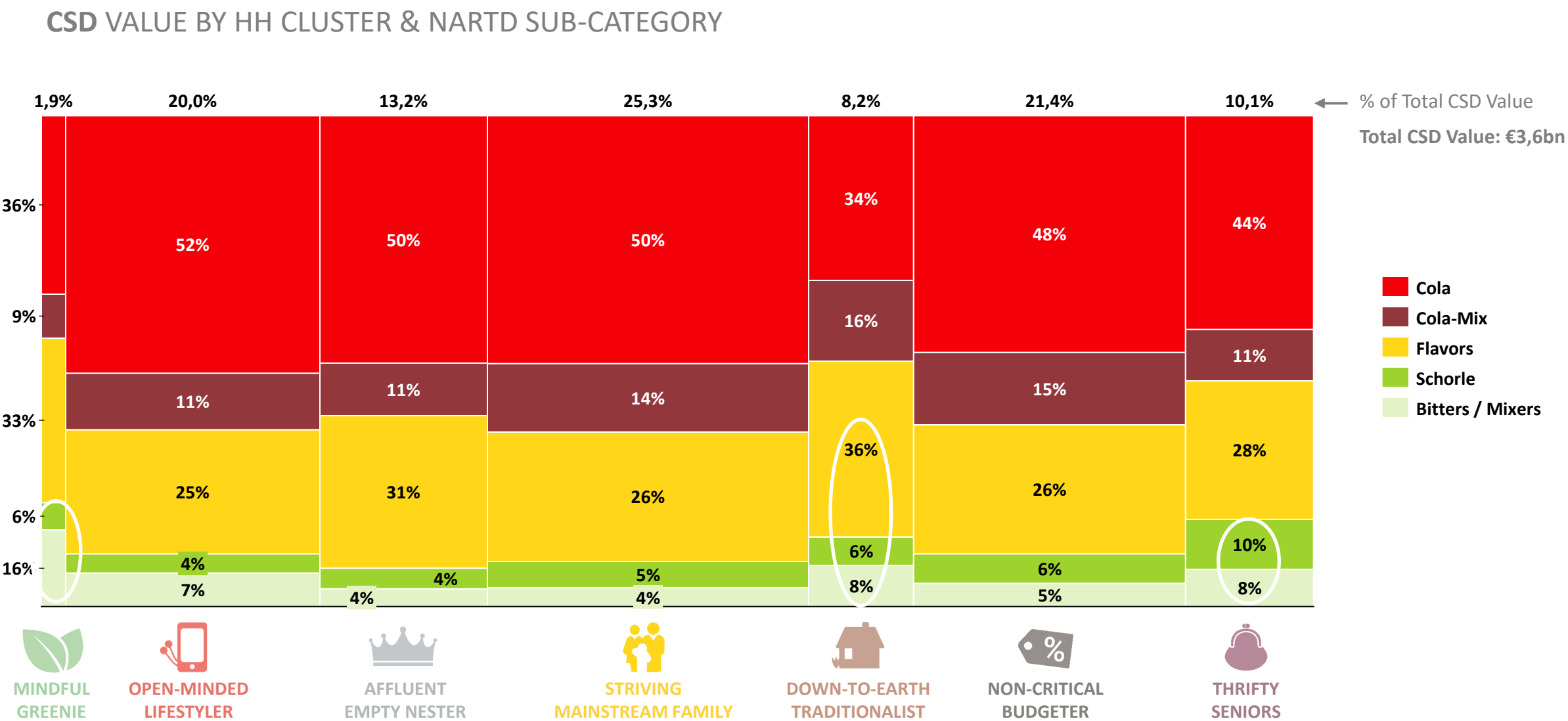


Which NARTD categories do HH segments buy?

NARTD CATEGORY PREFERENCES BY HH SEGMENT (VALUE SHARE %) – NARTD w/o PLANT BASED

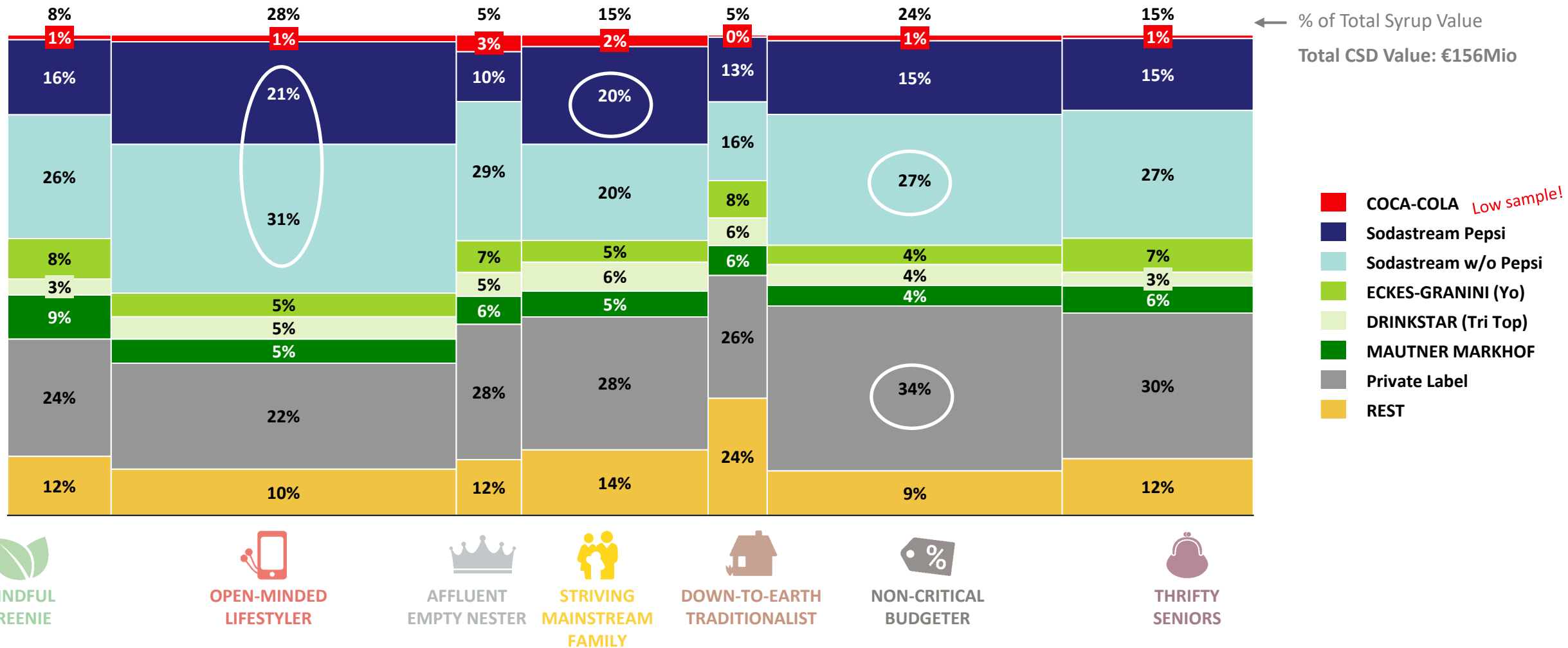


CSD Breakup – smaller segments important for several HH Clusters



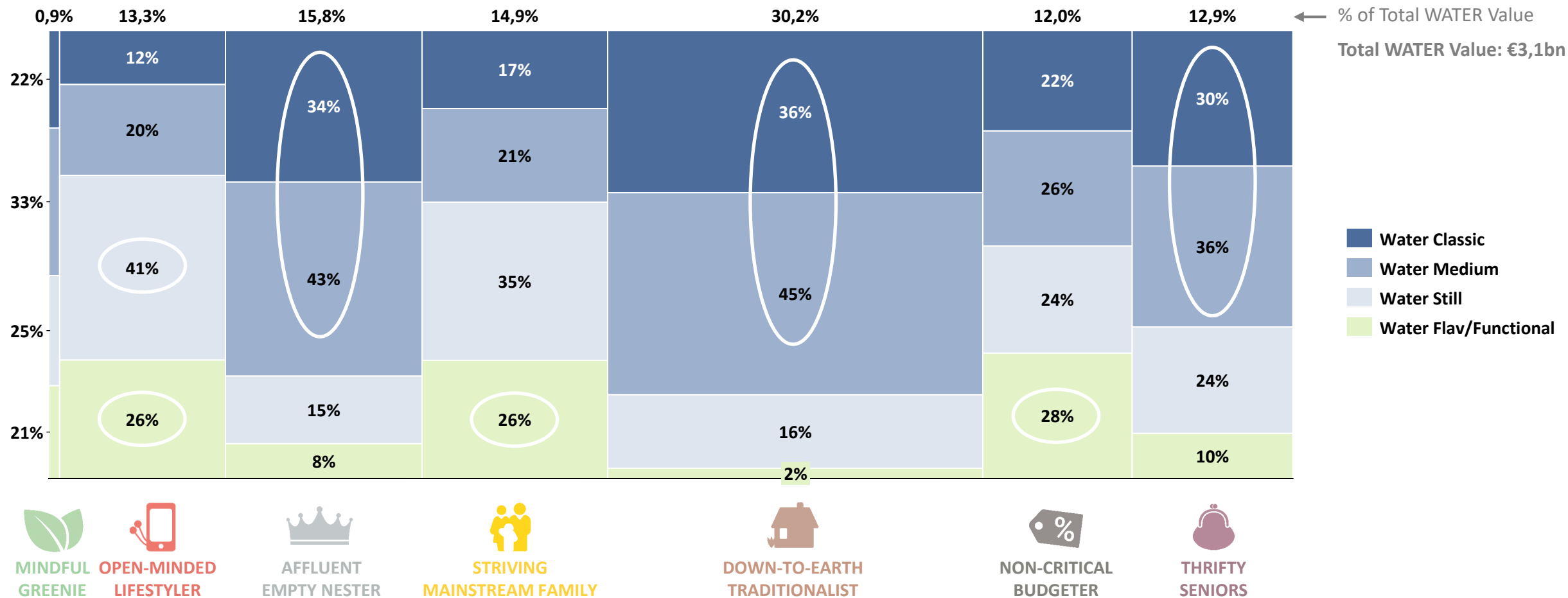
Syrup – a very challenging segment with Sodastream and PLB dominance

Syrup VALUE BY HH CLUSTER & MANUFACTURER

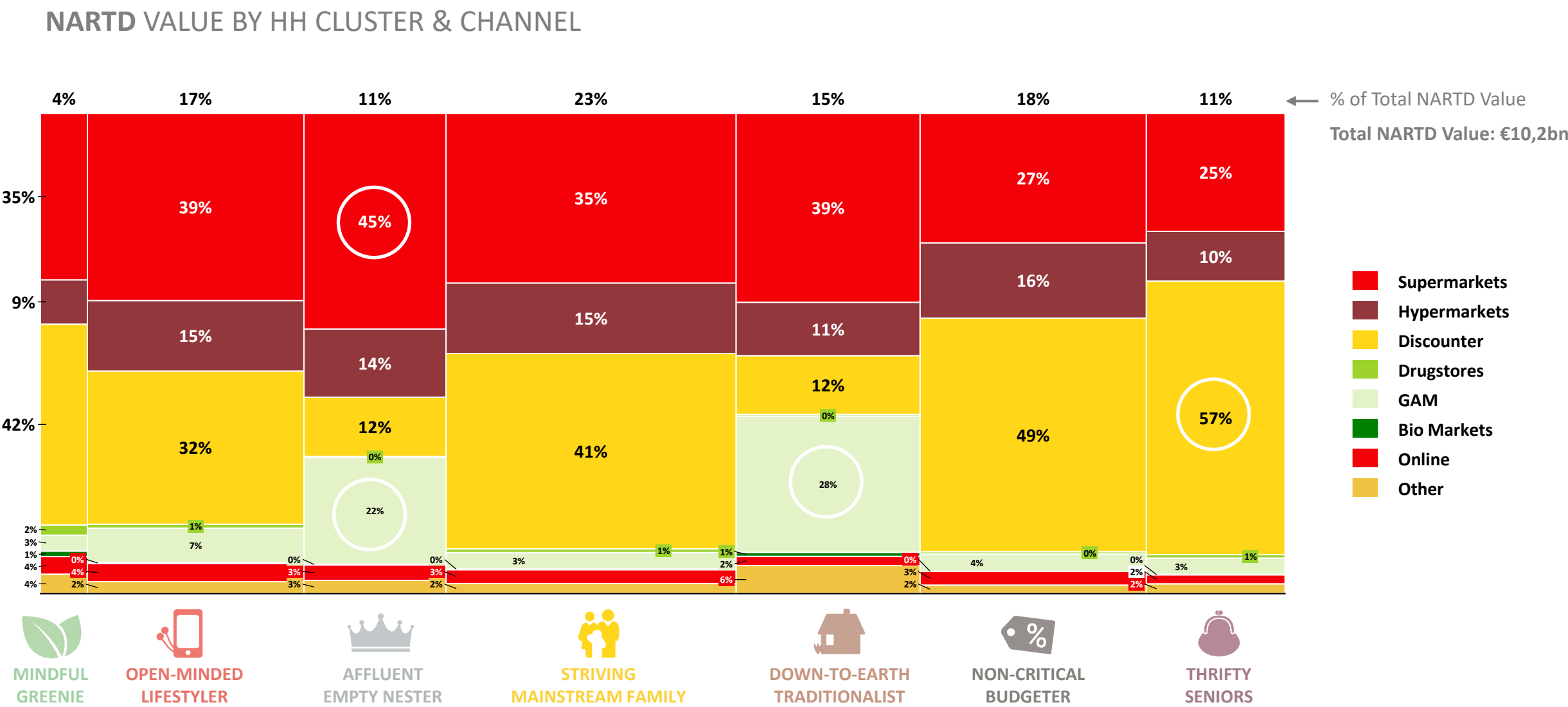


Water – Functional Water is relevant in younger clusters

WATER VALUE BY HH CLUSTER & NARTD SUB-CATEGORY



Channels – clear GAM difference and higher discount shares in Budgeters & Thrifty





Revenue Maps



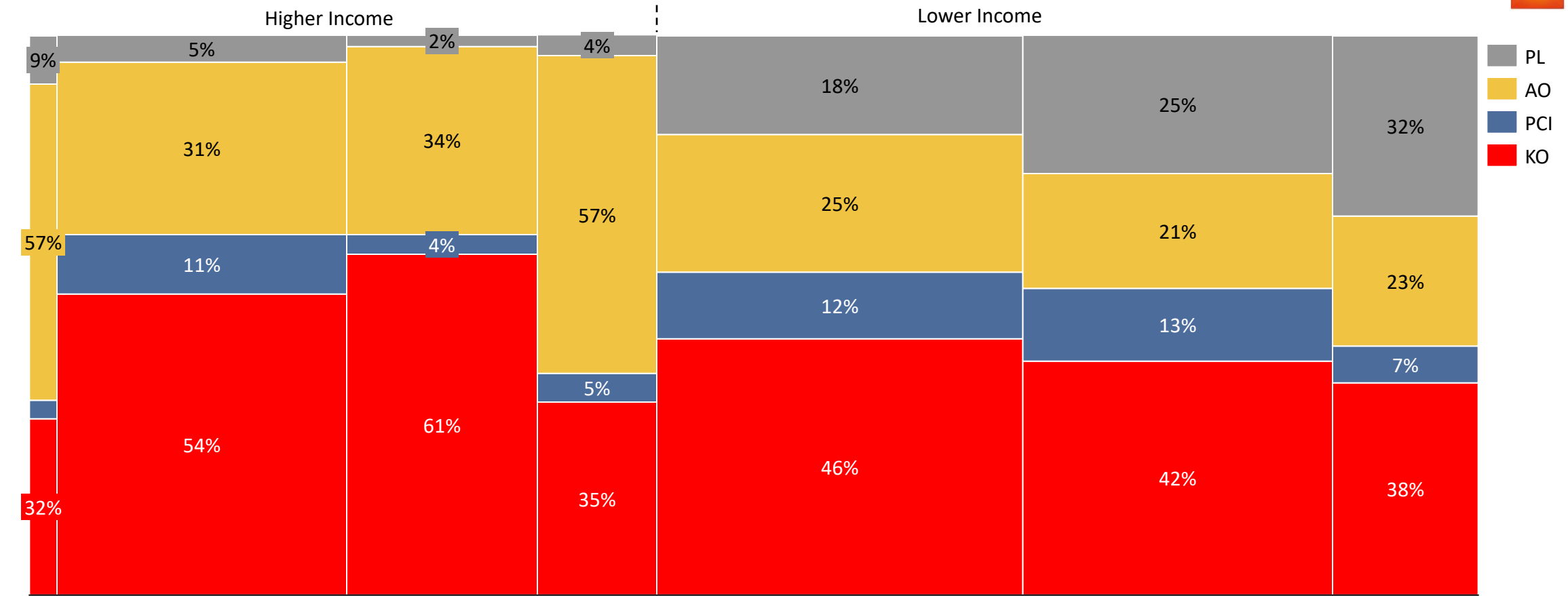
Coca-Cola



GREYshopper

KO is strongest in Affluent empty Nesters and Open-Minded Lifestylers

SSD REVENUE MAP PER HH-SEGMENT – REVENUE SHARE %










Coke TM well positioned – ViO Bio with strong starting point vs. premium competitors

SHOPPER PROFILE KEY SSD BRANDS PER SEGMENT – MAT OCTOBER 2021

SSD Revenue Index vs. Total Shoppers

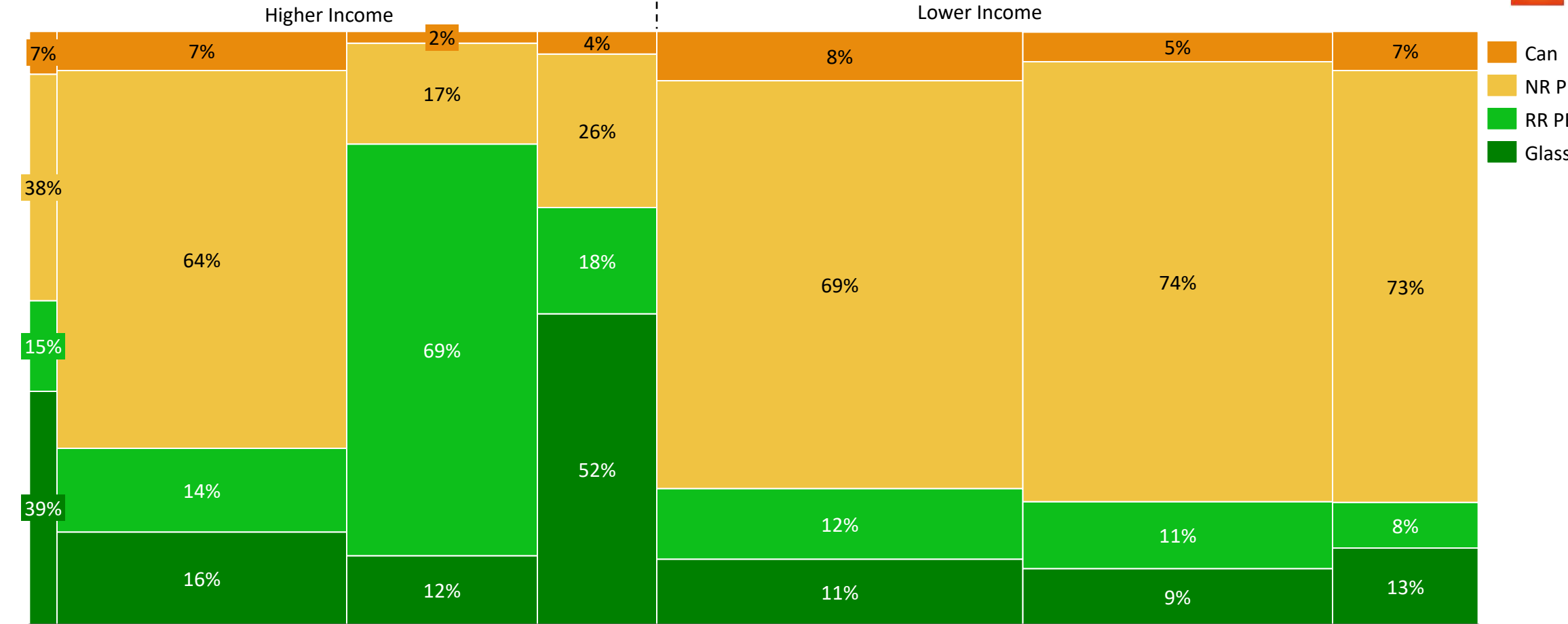


		 MINDFUL GREENIE	 OPEN-MINDED LIFESTYLER	 AFFLUENT EMPTY NESTER	 STRIVING MAINSTREAM FAMILY	 DOWN-TO-EARTH TRADITIONALIST	 NON-CRITICAL BUDGETER	 THRIFTY SENIORS
Colas	Coke TM	83	109	121	93	108	89	90
	Pepsi TM	43	98	42	117	84	136	78
	Fritz Kola	788	115	59	103	124	34	150
Colamix	MezzoMix	73	111	213	92	52	77	86
	SchwipSchwap	50	135	32	119	40	120	78
	Paulaner Spezi	215	96	86	105	156	72	105
Flavours	ViO Bio	137	191	42	118	53	85	48
	Fanta	59	108	113	109	58	105	89
	Sprite	107	115	135	97	54	92	90
	Granini Die Limo	95	199	40	96	64	86	88
	Bionade	336	127	90	86	164	37	104
	San Pellegrino	136	171	53	85	59	75	159
	Fritz Limo	365	125	38	58	261	34	149

Small, local, premium players successfully combine quality, (local) heritage and hipness

Significant differences in the pack preference: NR PET dominates in the lower income segments, Refillable Pet in “Affluent Empty Nesters”

SSD PACK PREFERENCE PER HH-SEGMENT – REVENUE SHARE %



MINDFUL GREENIE

OPEN-MINDED LIFESTYLER

AFFLUENT EMPTY NESTER

DOWN-TO-EARTH TRADITIONALIST

STRIVING MAINSTREAM FAMILY

NON-CRITICAL BUDGETER

THRIFTY SENIORS



Opportunity Maps



In Preparation – Excel Version

Highest NARTD value sits with CSD 🧴💧📱👑, water 🏠👨👩👧👦👑 & Juice 🍹👨👩👧👦

% OF TOTAL NARTD VALUE & KO VALUE SHARE (%) WITHIN CATEGORY & HH SEGMENT

Color Coding:
 🟢 ≥ 1,0% of NARTD Value
 🟡 ≥ 5,0% of NARTD Value
 KO Share under-prop
 KO Share over-prop
 in respective HH Segment

	MINDFUL GREENIE	OPEN-MINDED LIFESTYLER	AFFLUENT EMPTY NESTER	STRIVING MAINSTREAM FAM	DOWN-TO-EARTH TRADITIONALIST	NON-CRITICAL BUDGETER	THRIFTY SENIORS	Total HHs
CSD	0,5	5,5	5,0	10,3	2,2	7,3	4,4	35,2
KO Share	30,6%	54,3%	58,0%	41,1%	35,5%	35,9%	29,9%	42,6%
Water	0,2	3,8	5,3	6,3	7,7	4,2	5,7	33,2
KO Share	1,0%	3,2%	5,0%	1,9%	1,2%	0,4%	0,4%	1,9%
Juice Drinks *	2,5	3,1	1,7	5,0	2,1	3,5	3,2	21,2
KO Share	1,7%	4,8%	3,5%	2,4%	1,2%	1,6%	1,5%	2,4%
RTD Tea	0,1	0,6	0,2	1,6	0,1	1,0	0,3	3,8
KO Share	3,5%	7,1%	15,4%	7,6%	6,0%	4,1%	4,2%	6,6%
Energy	0,0	0,5	0,2	1,7	0,1	0,9	0,4	3,9
KO Share	9,0%	19,7%	27,0%	22,0%	16,3%	15,0%	11,3%	18,9%
Sports	0,0	0,1	0,1	0,3	0,1	0,2	0,2	0,9
KO Share	2,4%	2,5%	3,4%	4,4%	8,6%	3,0%	1,2%	3,7%
RTD Coffee	0,0	0,2	0,1	0,7	0,1	0,3	0,2	1,6
KO Share	0,9%	1,0%	0,4%	0,8%	0,7%	1,0%	0,3%	0,8%
Other **	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,1
KO Share	1,5%	1,7%	16,5%	3,3%	28,7%	1,5%	2,5%	4,7%
NARTD Total	3,5	13,7	12,7	25,5	12,8	17,2	14,5	100,0
KO Share	5,7%	24,3%	25,7%	19,0%	7,2%	16,4%	9,7%	16,8%

NARTD excl. Plant Based

* Juice Drinks = Juice/Nectar/Fruit Still Drinks/Smoothies

** Other = Wellness Drinks

46

- Confidential -
Classified - Confidential

Coca-Cola Western Europe

2019 data



HH Panel + Project 2019

First delivery of GfK Household Segmentation

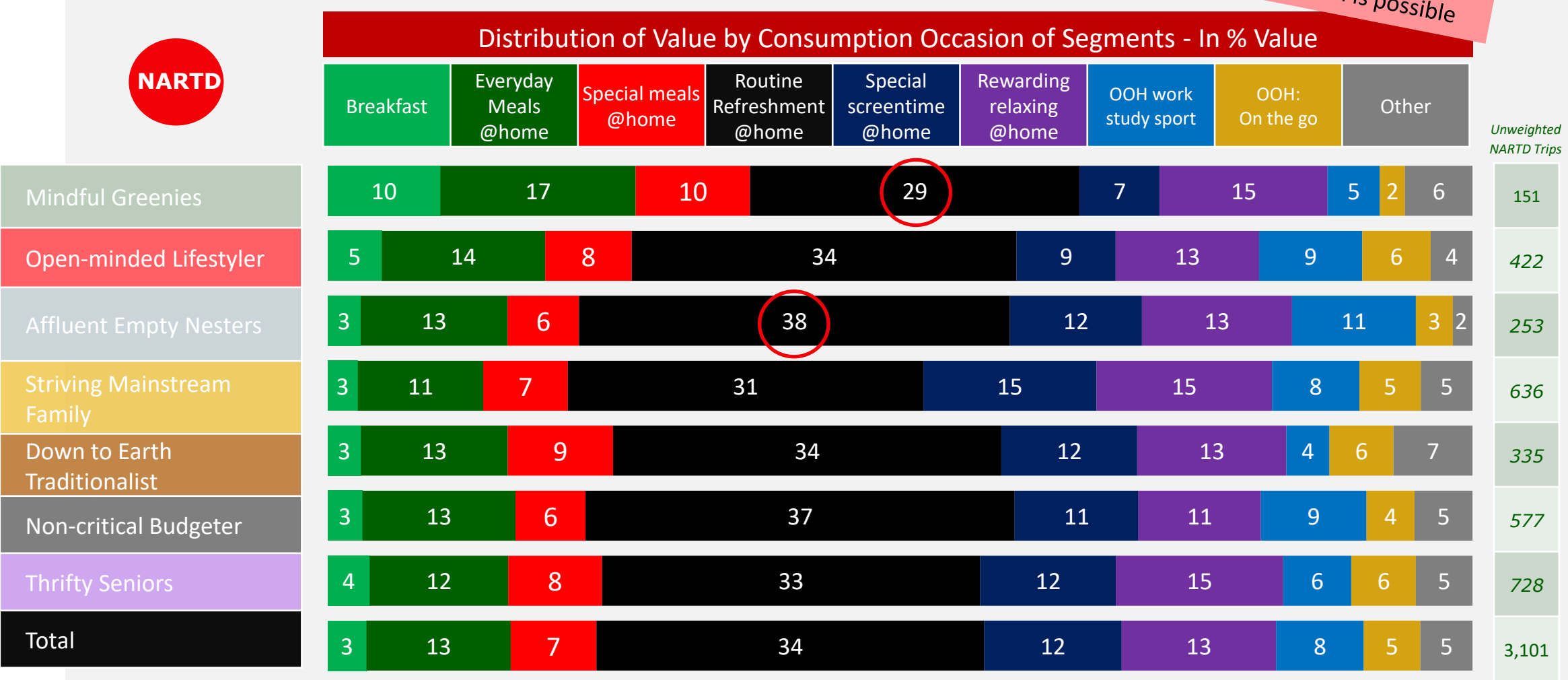
S&I Commercial Insights WE



Most frequent Drinking Moment Routine Refreshment is especially relevant for Affluent Empty Nesters but less for Mindful Greenies

New Household segments – value share of Drinking Moments by segment

Please note: Data based on 2019, refresh is possible



Source: Europanel - Household Panel+

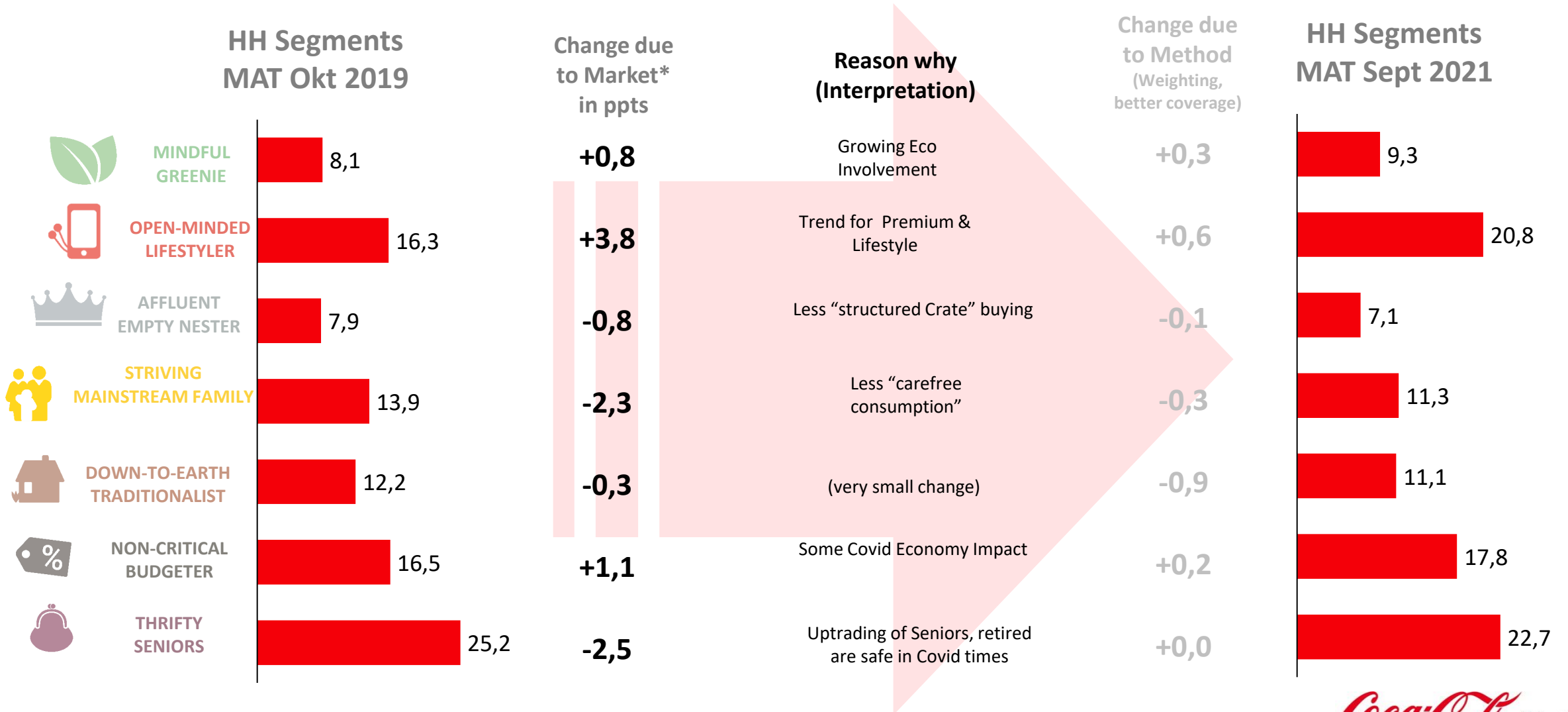


Changes of the HH segment since 2019 (COVID impact & longterm Trends)



In general, we see a uptrading in the German HH segments

Development on HH Segments shares in % 2021 vs 2019



Some examples of market trends, driving the segment sizes

Some strong Trends – Differences in Cluster generating variables 2021 vs 2019

Based on
segmentation dataset
– slightly different to
Reporting numbers

**“Premium
Brands”
+1,5 ppts**

**Glass Packtype
+1,6 ppts**

**Can Packtype
+1,2 ppts**

**Juice Segment
+1,4 ppts**

**Volume per Trip
+14%**

**Private Label
-4,8 ppts**

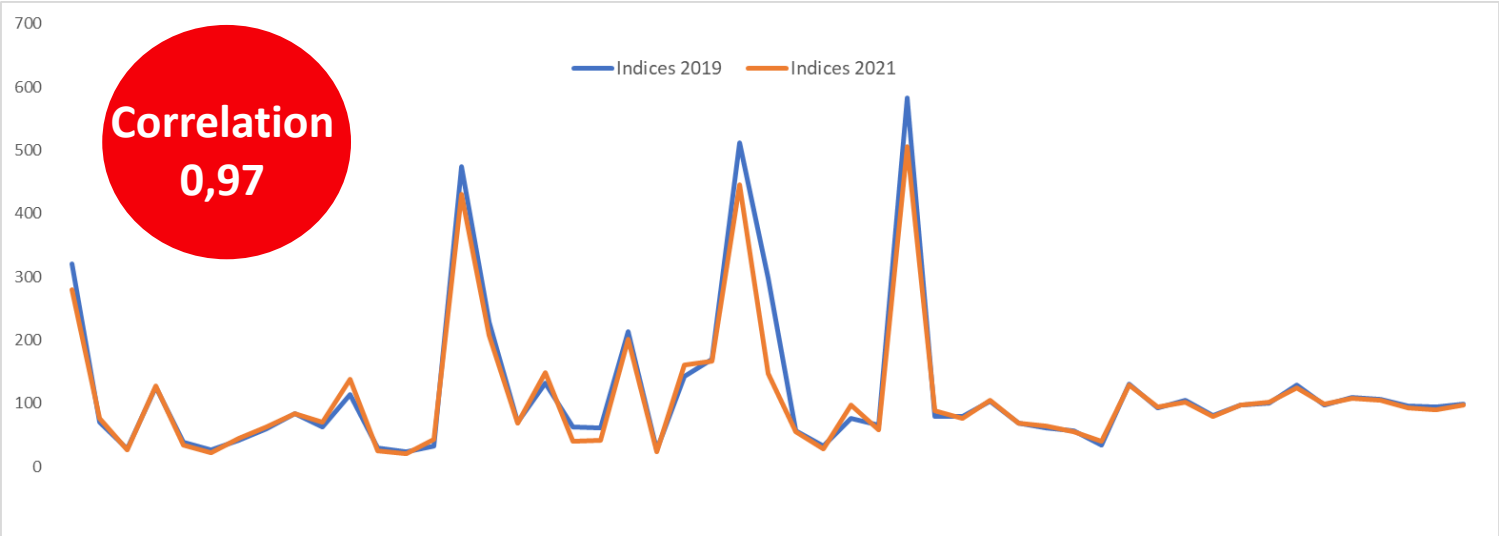
**PET NR
-3,5 ppts**

**Sparkling Water
-5,0 ppts**

Overall, characteristics of HH Clusters are very stable

Index Pattern of Cluster
defining Variables
2021 vs 2019

Example



OPEN-MINDED
LIFESTYLER



AFFLUENT
EMPTY NESTER



STRIVING
MAINSTREAM FAM



DOWN-TO-EARTH
TRADITIONALIST



NON-CRITICAL
BUDGETER



THRIFTY
SENIORS

All Correlations:

0,97

0,93

0,98

0,98

0,96

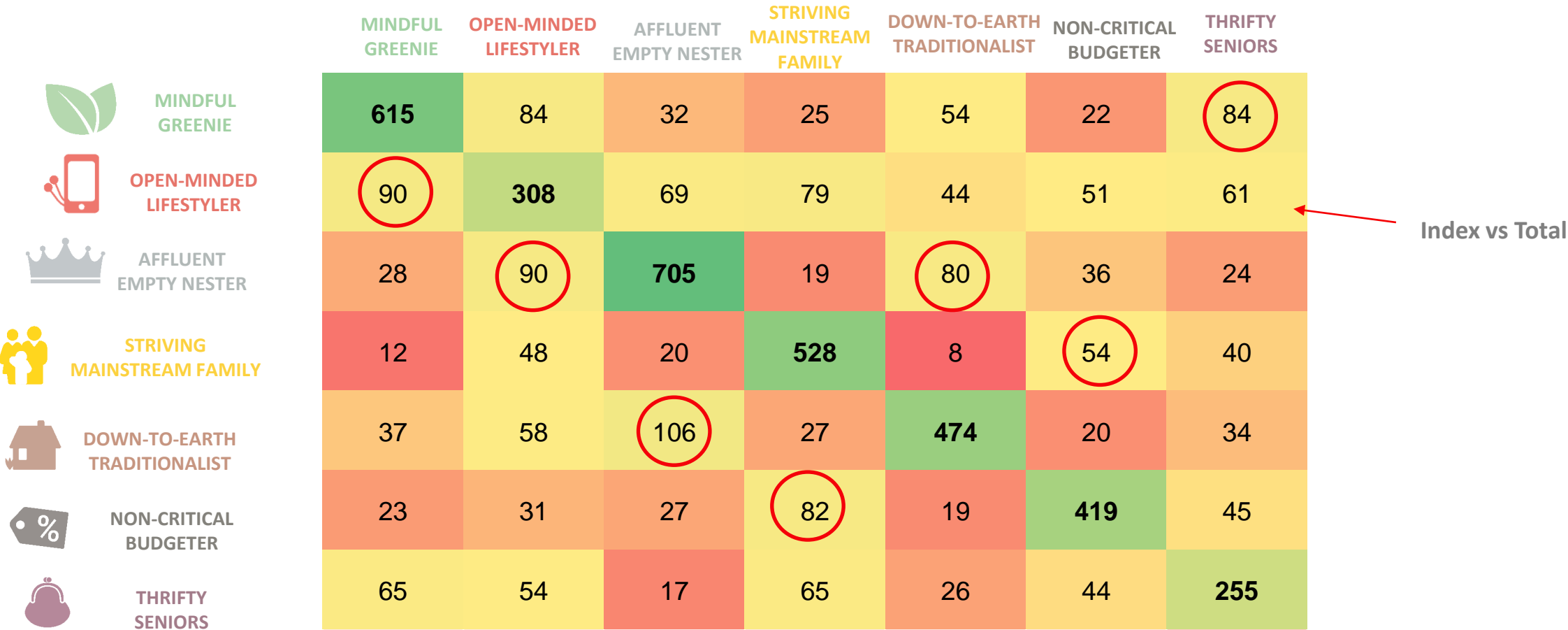
0,98

0,97

We see that in most cases, “neighbour” segments have a higher switching affinity

Switching Matrix (HH that were segmented in both periods, ca 63% of 2021 HHs)

HH Segments in
MAT Sept 2019...



Crossing with other Segmentations – sustainability and Shopper Segments



	Eco Actives	Eco Considerers	Eco Dismissers	Premium Shopper	Brand Shopper	Promo Shopper	PLB Shopper
 MINDFUL GREENIE	68,3	26,1	5,7	26,6	17,7	8,1	47,6
 OPEN-MINDED LIFESTYLER	51,3	38,1	10,6	25,7	21,8	27,1	25,4
 AFFLUENT EMPTY NESTER	48,0	36,7	15,4	31,9	20,8	26,8	20,5
 STRIVING MAINSTREAM FAMILY	29,7	45,0	25,2	10,2	25,1	19,6	45,1
 DOWN-TO-EARTH TRADITIONALIST	58,5	34,8	6,7	33,6	23,9	17,5	25,0
 NON-CRITICAL BUDGETER	23,1	44,4	32,4	7,8	20,2	18,9	53,1
 THRIFTY SENIORS	49,5	36,7	13,8	13,1	19,0	11,8	56,0



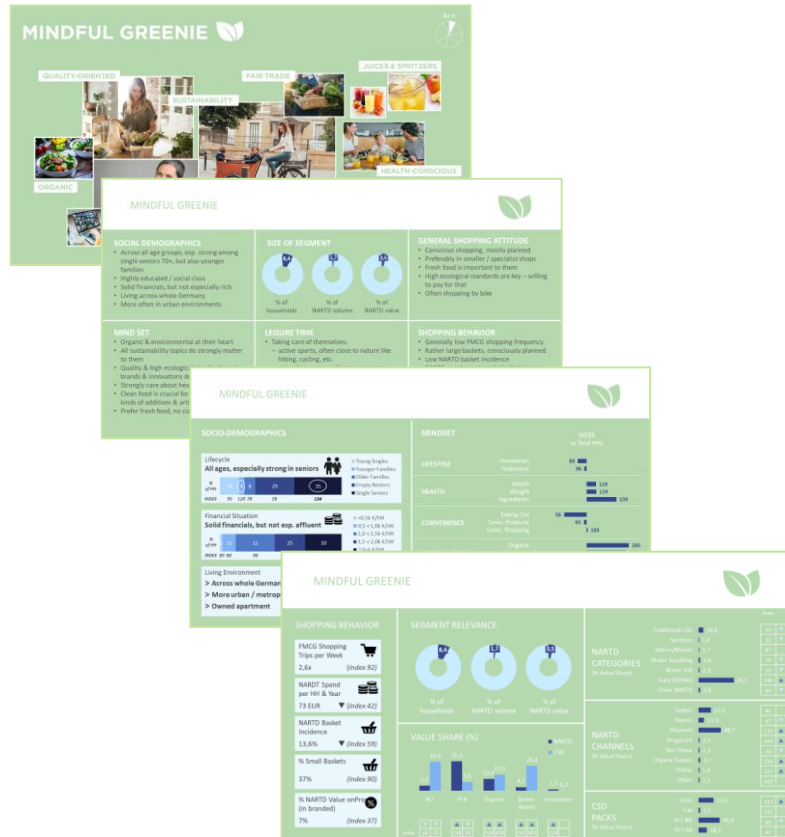
How to Access Data and Analysis



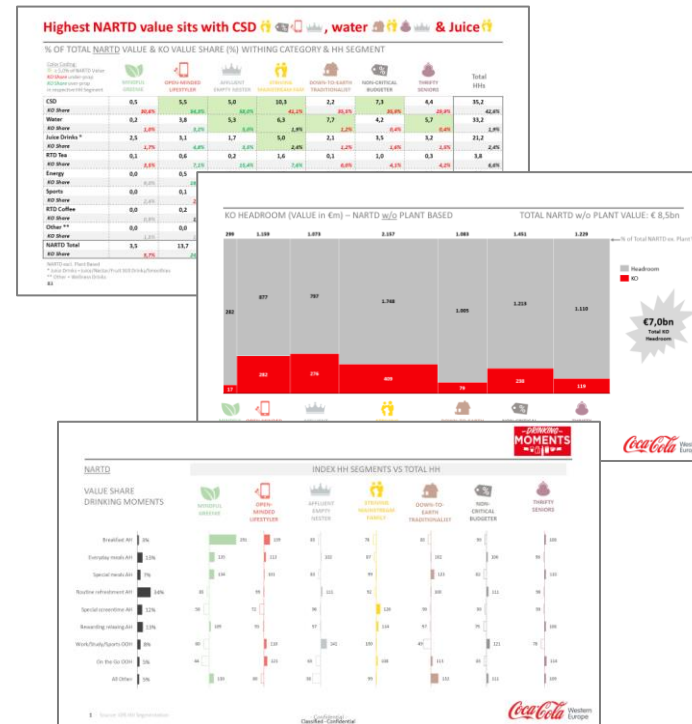
Detailed profile available for each HH segment



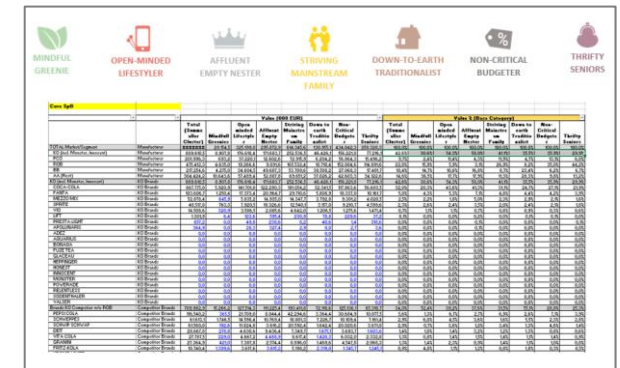
Fact Sheets



Opportunity Maps, Headroom by Category, Drinking Moments



All Details in XLS



Package will be updated -

For further Analytical Needs, the segments are available in Analyze-IT*

* Consumer Panel platform

Segments are available in AIT here:

UDF
Household

Home

Users

Libraries

Groups

Templates

Coca Cola Libraries / 03_UDF-Definitions

UDF-H

UDF NARTD CLUSTER MAT 09 2021 deutsch

UDF-H

UDF NARTD CLUSTER MAT 09 2021 englisch

Household-
Axis

Home

Users

Libraries

Groups

Templates

Coca Cola Libraries / 02_Achsen / c_Soziodemo

AXS-H

HA NARTD Cluster MAT 09 2021 deutsch

AXS-H

HA NARTD Cluster MAT 09 2021 englisch



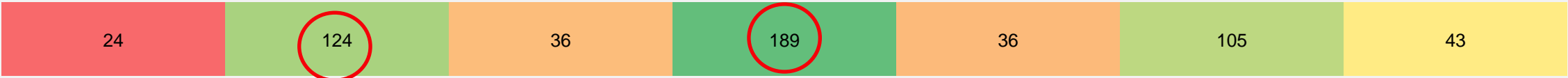
Insights Team and GfK will support with details!

Segmentation is based on MAT Sept 2021, so full coverage of alle households is guaranteed in this period.

If the segments are analyzed ongoing in 2022 and beyond, less Households are classified (Panel Churn), so do not use absolute volume/value, instead relative measures.


As weighting is slightly different with new CP + 2.0, numbers cannot be compared exactly to the 2019 segmentation results, but content wise.

Solution for the Quiz – what Segment has the highest index for that KO product?





MINDFUL GREENIE



OPEN-MINDED LIFESTYLER



AFFLUENT EMPTY NESTER



STRIVING MAINSTREAM FAMILY



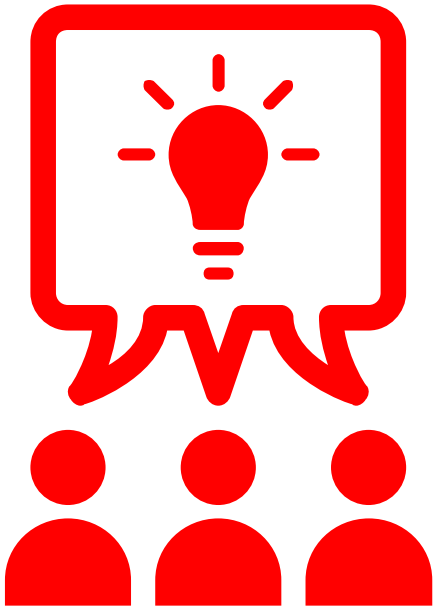
DOWN-TO-EARTH TRADITIONALIST



NON-CRITICAL BUDGETER



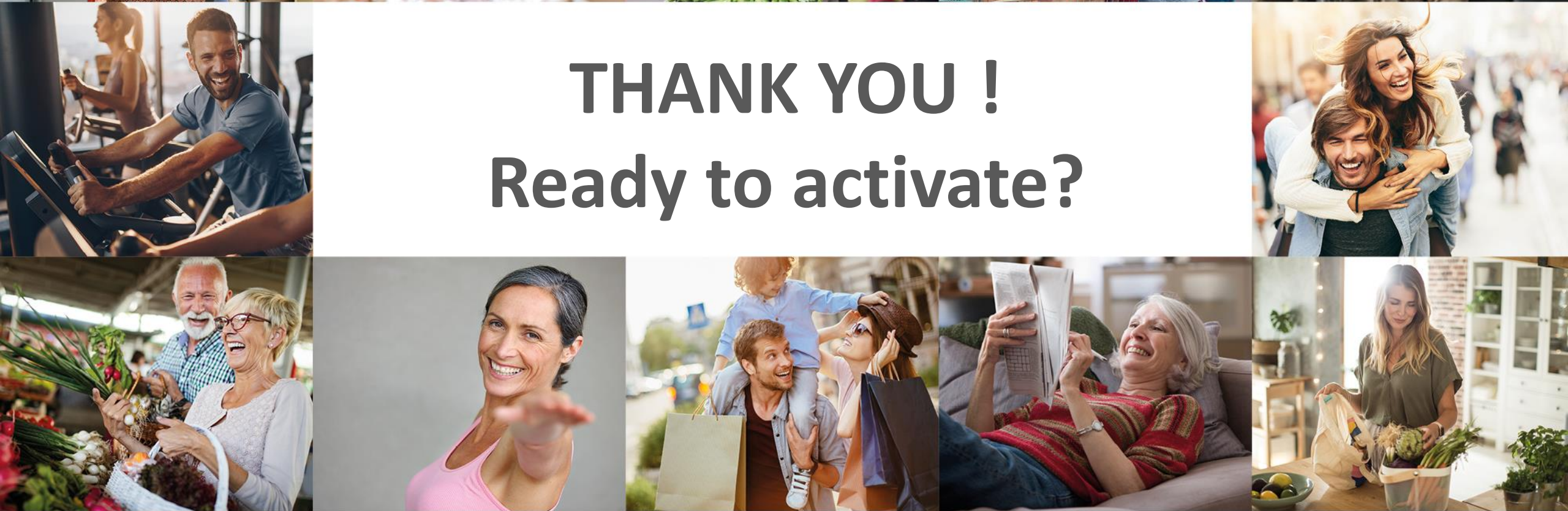
THRIFTY SENIORS



What Questions do you have?



THANK YOU !
Ready to activate?



Coca-Cola

GfK

GREYshopper

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